

Minutes of the Annual Meeting of the Board of Directors of the Cook County Health and Hospitals System held Thursday, August 9, 2012 at the hour of 7:30 A.M. at 1900 West Polk Street, in the Second Floor Conference Room, Chicago, Illinois.

I. Attendance/Call to Order

Acting Chairman Ramirez called the meeting to order.

Present: Acting Chairman Jorge Ramirez and Directors Hon. Jerry Butler; David Carvalho; Edward L. Michael; Reverend Calvin S. Morris, PhD; Heather E. O'Donnell, JD, LLM; Carmen Velasquez; and Dorene P. Wiese, EdD (8)

Present

Telephonically: Director Luis Muñoz, MD, MPH (1)

Absent: Director Quin R. Golden (1)

Acting Chairman Ramirez stated that Director Muñoz was unable to be physically present, but would like to participate in the meeting telephonically.

Director Morris, seconded by Director Michael, moved to allow Director Muñoz to participate as a voting member for this meeting telephonically. THE MOTION CARRIED UNANIMOUSLY.

Director Muñoz indicated his presence telephonically at approximately 7:35 A.M.

Additional attendees and/or presenters were:

Anna Ashcraft – Cook County Real Estate
Management Division
Gina Besenhofer – System Director of Supply
Chain Management
Cathy Bodnar – System Chief Compliance and
Privacy Officer
Patrick T. Driscoll, Jr. – State's Attorney's Office
Claudia Fegan, MD – John H. Stroger, Jr. Hospital
of Cook County
Hon. Jesus Garcia – Cook County Commissioner
Helen Haynes – System Associate General
Counsel

Charlene Luchsinger – System Credentials
Verification Officer
John O'Brien, MD – System Chair of Planning,
Education and Research
Ram Raju, MD, MBA, FACS, FACHE – Chief
Executive Officer
Elizabeth Reidy – System General Counsel
Deborah Santana – Secretary to the Board
Tom Schroeder – System Director of Internal
Audit

II. Public Speakers

Acting Chairman Ramirez asked the Secretary to call upon the registered speakers.

The Secretary called upon the following registered speakers:

1. Lonnell Saffold Director of Institutional Services, SEIU Local 1
2. George Blakemore Concerned Citizen

III. Annual Elections

A. Election of Chairman of the Board of Directors of the Cook County Health and Hospitals System

Acting Chairman Ramirez opened the floor for nominations for Chairman of the Board of Directors of the Cook County Health and Hospitals System.

Director Butler, seconded by Director Michael, moved to nominate David Carvalho as Chairman of the Board. As there were no further nominations, the floor was closed. A voice vote was taken to approve the election of David Carvalho and the MOTION CARRIED UNANIMOUSLY.

Chairman Carvalho assumed the Chair.

B. Election of Vice-Chairman of the Board of Directors of the Cook County Health and Hospitals System

Chairman Carvalho opened the floor for nominations for Vice Chairman of the Board of Directors of the Cook County Health and Hospitals System.

Director O'Donnell, seconded by Director Butler, moved to nominate Jorge Ramirez as Vice Chairman of the Board. As there were no further nominations, the floor was closed. A voice vote was taken to approve the election of Jorge Ramirez and the MOTION CARRIED UNANIMOUSLY.

Chairman Carvalho welcomed Directors Michael, Morris, Velasquez and Wiese; each of the new Directors introduced themselves and provided a brief overview of their backgrounds.

Chairman Carvalho indicated that appointments by the Chairman to the standing Committee will be made in the near future, in accordance with the Rules of the Board; he asked the Directors to contact him with their preferences for Committee assignments¹.

IV. Board and Committee Reports

A. Minutes of the Board of Directors Meeting, June 29, 2012

Director Butler, seconded by Vice Chairman Ramirez, moved the approval of the minutes of the Board of Directors Meeting of June 29, 2012. THE MOTION CARRIED UNANIMOUSLY.

B. **Minutes of the Audit and Compliance Committee Meeting, July 17, 2012

Director O'Donnell, seconded by Director Morris, moved the approval of the minutes of the Audit and Compliance Committee Meeting of July 17, 2012. THE MOTION CARRIED UNANIMOUSLY.

V. Action Items

A. Proposed Amendments to the Rules of Organization and Procedure of the Board of Directors of the Cook County Health and Hospitals System (Attachment #1)

Elizabeth Reidy, System General Counsel, provided an overview of the proposed Amendments to the Rules of Organization and Procedure of the Board of Directors of the Cook County Health and Hospitals System.

During the discussion of the proposed Amendments, Chairman Carvalho noted that there is typically a section within bylaws that provides for the amending of the rules from time to time. Ms. Reidy indicated that she will review the existing language and draft an amendment, if necessary, for the Board's consideration at the next meeting².

Director Velasquez, seconded by Director Butler, moved the approval of the proposed Amendments to the Rules of Organization and Procedure.

Following discussion, Chairman Carvalho indicated that an additional amendment was needed to correct a section in the Rules. In Rule 4, Organization, Section d(1), Membership and officers of Committees and Subcommittees, on page 5, in the second paragraph, the last sentence should be amended as follows: The Committee Chair may appoint non-Director members to a Subcommittee.

Directors Velasquez and Butler concurred with the amendment to their original motion to approve the proposed Amendments.

On the motion, as amended, to approve the proposed Amendments to the Rules of Organization and Procedure, a voice vote was taken and THE MOTION CARRIED UNANIMOUSLY.

B. Contracts and Procurement Items (Attachment #2)

Gina Besenhofer, System Director of Supply Chain Management, presented the requests for the Board's consideration. She noted that request number 3 is being withdrawn from consideration, as it remains pending review by the Cook County Office of Contract Compliance. The Board reviewed and discussed the requests.

Chairman Carvalho stated that several different sources of ethics guidance to the Board are all incorporated by reference in the Rules of the Board. In the past, the Board has received ethics training through the presentation of information as Board Education; he indicated that it would be beneficial for the Board to have a refresher course on this subject as a Board Education topic in the near future (see page 5 for listing of future Education topics requested at this meeting).

Additionally, with regard to the subject of providing the new Directors with detailed review of System processes, such as those relating to purchasing and the Supply Chain processes, Chairman Carvalho indicated that he prefers that the sharing of this information be done at Board or Committee meetings as Education items; this will allow the public to also be further informed on these subjects

V. Action Items

B. Contracts and Procurement Items (continued)

Several suggestions were made regarding the inclusion of additional information and data, and for further clarification of information for requests presented in the future; staff will work on any revisions that are needed to be made to the request transmittal template to enhance the format, and will incorporate the additional information or data in future requests³.

During the Board's review of the requests, the following subjects were further discussed: indirect participation, with regard to Contract Compliance and minority and women-owned business enterprise (MBE/WBE) goals; centralization and standardization of some services provided to the System; the need for inclusion of information relating to any indirect benefits for a particular request, even if there is not a direct reduction in cost; methodologies employed in the process of the selection of vendors; the benefits of purchasing under a group purchasing organization (GPO), and processes used in such purchasing; the monitoring, evaluating and testing of the market by Supply Chain staff, to ensure that the System is getting the best products or services at the most cost-effective price; the use of reverse auctions in the selection of a vendor for a product or service – this involves the use of the internet and is conducted like a live auction, except in this case it is the buyer who is conducting the auction; and the need to include information in the requests regarding factors that drive increases to costs.

During the discussion of request number 8, Chairman Carvalho requested that the Finance Committee receive an update in the near future on Information Technology operations and impact of the Shared Services amendment that was approved by the Cook County Board during their FY2012 Budget deliberations⁴.

With regard to request number 11, Director Michael noted that there was an error in the contract dates listed in the transmittal's section on prior contract history⁵.

With regard to the subject of standardization, Chairman Carvalho noted that he read a report last week on efforts to standardize practice, especially in surgery; efforts to standardize practice at Massachusetts General were very successful. He stated that it would be useful to receive information in the Quality and Patient Safety Committee on how the System is making efforts to standardize practice, as well⁶. Dr. Ram Raju, Chief Executive Officer, responded that he agrees that the subject should be further discussed. While standardization of practice can be beneficial, it can also be challenging if doctors have trained on a particular instrument over so many years and excel with that particular instrument; additionally, there are certain companies that produce a superior product than other companies.

Vice Chairman Ramirez temporarily assumed the Chair.

Director O'Donnell, seconded by Director Morris, moved the approval of request numbers 1 through 13, with the exception of request number 3, under the Contracts and Procurement Items. THE MOTION CARRIED UNANIMOUSLY.

V. Action Items

B. Contracts and Procurement Items (continued)

The following subjects were indicated as future Board or Committee Education Items:

Future Board Education Items:⁷

- Ethics

Committee Education Items:⁸

- Review of contracting process (Supply Chain) – Finance Committee
- Review of County Ordinance regarding Contract Compliance and MBE/WBE goals – Finance Committee
- Overview of GPO – Finance Committee

C. Proposed Academic Affiliation Agreements (Attachment #3)

Chairman Carvalho resumed the Chair.

John O'Brien, MD, System Chair of Planning, Education and Research, presented the request for the Board's consideration. He provided an overview on the subject of academic affiliation agreements and residency programs; he noted that the System is engaged in approximately thirty (30) agreements with dollars attached to them, and is engaged in over one hundred (100) that do not have dollars attached to them.

The Board further discussed the subject. Chairman Carvalho indicated that a work group of Directors under the leadership of Sister Sheila Lyne had previously been responsible for reviewing these agreements; as Director Lyne has now retired from the Board, going forward, the Board should determine whether a work group for this purpose should be reconstituted⁹. He stated that the residency programs that the System has are very important; some Board oversight may be needed to ensure that the agreements and relationships are all in the best interest of the System.

The Board discussed the subject of providing high-quality patient care and meeting the needs of patients to ensure a favorable patient experience, and meeting obligations in a teaching hospital environment. Chairman Carvalho stated that the subject is one that should continue to be discussed, particularly in the context of being prepared for the Affordable Care Act implementation; when patients have choices, the care has to be patient-centered and attractive to patients, and only incidentally meet the System's education needs. Dr. Raju agreed; when balancing medical education needs with patient care needs, patient care needs always come first.

Director Velasquez, seconded by Director O'Donnell, moved the approval of request number 1, under the Proposed Academic Affiliation Agreements. THE MOTION CARRIED UNANIMOUSLY.

D. Any items listed under Sections III, IV, V and VIII

VI. Report from Chairman of the Board

A. Board Education – Overview of New Board Member Orientation Sessions and information (Attachment #4)

Chairman Carvalho noted that an orientation packet for new Board Members has been prepared and distributed; it will be made available to all Directors for their information¹⁰. A recent four-hour orientation session for new members covered topics such as general information and organizational structure of the System and affiliates; Strategic Plan – Vision 2015; Budget and Finance; CCHHS Enabling Ordinance; Rules of the Board; and the Illinois Open Meetings Act.

VII. Report from Chief Executive Officer (Attachment #5)

Dr. Raju provided an update on the following subjects: Budget; Section 1115 Waiver; Oak Forest Health Center; Logan Square Clinic; and Public Health Update.

Additionally, Dr. Raju's report included the recognition of the following events:

- National Cancer Survivors Day
- John H. Stroger, Jr. Hospital of Cook County Approved for Accreditation for their Post-Graduate Year One (PGY-1) Pharmacy Residency Training Program
- Oak Forest Mail Order Prescription Service Implements Changes to Improve Patient Service
- Internal Promotion
- Patient Thank You

The Board discussed the tentative plans relating to the introduction, presentation and approval process for the CCHHS FY2013 Preliminary Budget. The plan, as it currently stands, is to introduce it to the Finance Committee at the meeting of August 24th; to hold public hearings; and to present it for the System Board's approval, following the public hearings. It was noted that, given the timing of this plan, it is likely that the regularly scheduled System Board Meeting of August 30th will need to be rescheduled to a later date, possibly in the week of September 3rd, in order to accommodate the scheduling of public hearings prior to the Board's consideration and approval. This plan aligns with the tentative proposed timeline that allows for the CCHHS FY2013 Preliminary Budget to be approved by the System Board and presented to the Cook County Board at their meeting on September 10th.

The Board discussed the question of when the Finance Committee will receive the budget documents for the meeting on August 24th. Past processes regarding the System Board and Finance Committee's review, consideration and approval of the preliminary budget were described. Dr. Raju noted that it is the administration's intention to provide the budget documents to the Finance Committee as soon as possible. He stated that there are many unknown elements at this time, particularly with regard to the Section 1115 Waiver and revenue projections, that are currently being reviewed.

Dr. Raju indicated that it is also his intent to work with staff and the County's Department of Budget and Management Services to present a fully completed and finalized preliminary budget document for the System Board's consideration, that will not require any subsequent amendments prior to submission to the County Board. Following the System Board's approval of last year's preliminary budget, a gap between the amount of what the System thought it needed and what the County Board was willing to provide was negotiated, with Board involvement; an amendment to the System Board-approved preliminary budget was required as a result of the negotiations.

VII. Report from Chief Executive Officer (continued)

Chairman Carvalho stated that he will work with Dr. Raju and the Board Secretary to further determine and refine the plan for the preliminary budget process. As mentioned earlier in the meeting, he will be soliciting the interest of Directors on their preferences for Committee assignments; Committee assignments will be established as soon as possible in order to get on track with tasks and responsibilities of Committees, including those of the Finance Committee that are related to reviewing the preliminary budget and conducting public hearings.

A. Update on Oak Forest Health Center Campus (Attachment #6)

Anna Ashcraft, Director of the Cook County Real Estate Management Division, presented an update on a project that involves the creation of a new forest preserve adjacent to the Oak Forest Health Center Campus. The Board reviewed and discussed the information.

Director Michael inquired regarding the plan for funding and staffing of the project and proposed visitors center. Ms. Ashcraft responded that the County is not asking the System to fund anything at this point; she noted that there is a plan to reach out to potential donors, including not-for profit corporations and foundations, for possible funding.

VIII. Closed Session Items

A. Medical Staff Appointments/Reappointments/Changes (Attachment #7)

B. Claims and Litigation

C. *Minutes of the Audit and Compliance Committee Meeting, July 17, 2012**

Note: there was no need for closed session discussion of Item VIII(A) - Medical Staff Appointments / Reappointments / Changes; this item was taken out of order and was considered following Item V(C).

Charlene Luchsinger, System Credentials Verification Officer, presented the Medical Staff Appointments/Reappointments/Changes for the Board's consideration.

Director Michael, seconded by Director O'Donnell, moved to approve the Medical Staff Appointments/Re-appointments/Changes. THE MOTION CARRIED UNANIMOUSLY.

Vice Chairman Ramirez, seconded by Director O'Donnell, moved to recess the regular session and convene into closed session, pursuant to the following exceptions to the Illinois Open Meetings Act: 5 ILCS 120/2(c)(1), regarding "the appointment, employment, compensation, discipline, performance, or dismissal of specific employees of the public body or legal counsel for the public body, including hearing testimony on a complaint lodged against an employee of the public body or against legal counsel for the public body to determine its validity," 5 ILCS 120/2(c)(11), regarding "litigation, when an action against, affecting or on behalf of the particular body has been filed and is pending before a court or administrative tribunal, or when the public body finds that an action is probable or imminent, in which case the basis for the finding shall be recorded and entered into the minutes of the closed meeting," 5 ILCS 120/2(c)(12), regarding "the establishment of reserves or settlement of claims as provided in the Local Governmental and Governmental Employees Tort Immunity Act, if otherwise the disposition of a claim or potential claim might be prejudiced, or the review or discussion of claims, loss or risk management information, records, data, advice or communications from or with respect to any insurer of the public body or any intergovernmental risk management

VIII. Closed Session Items (continued)

association or self insurance pool of which the public body is a member,” 5 ILCS 120/2(c)(17), regarding “the recruitment, credentialing, discipline or formal peer review of physicians or other health care professionals for a hospital, or other institution providing medical care, that is operated by the public body,” and 5 ILCS 120/2(c)(28), regarding “meetings between internal or external auditors and governmental audit committees, finance committees, and their equivalents, when the discussion involves internal control weaknesses, identification of potential fraud risk areas, known or suspected frauds, and fraud interviews conducted in accordance with generally accepted auditing standards of the United States of America.”

On the motion to recess the regular session and convene into closed session, a roll call was taken, the votes of yeas and nays being as follows:

Yeas: Chairman Carvalho, Vice Chairman Ramirez and Directors Butler, Michael, Morris, O'Donnell, Velasquez and Wiese (8)

Nays: None (0)

Absent: Directors Golden and Muñoz (2)

THE MOTION CARRIED UNANIMOUSLY and the Board convened into closed session.

Chairman Carvalho declared that the closed session was adjourned. The Board reconvened into regular session.

IX. Adjourn

Vice Chairman Ramirez, seconded by Director O'Donnell moved to adjourn. THE MOTION CARRIED UNANIMOUSLY AND THE MEETING ADJOURNED.

Respectfully submitted,
Board of Directors of the
Cook County Health and Hospitals System

XXXXXXXXXXXXXXXXXXXXXXXXXXXX
David Carvalho, Chairman

Attest:

XXXXXXXXXXXXXXXXXXXXXXXXXXXX
Deborah Santana, Secretary

-
- ¹ Follow-up: Committee assignments (Carvalho and Santana) – page 2
- ² Follow-up: possible additional amendment to Rules of the Board (Reidy and Santana) – page 3
- ³ Follow-up: review/revise/enhance future contractual requests and transmittal template (Besenhofer) – page 4
- ⁴ Follow-up: future Finance Committee Item - Update on Information Technology operations and Shared Services budget amendment (Raju, staff, Santana) – page 4
- ⁵ Follow-up: correction needed for transmittal request re: contract dates (Besenhofer) – page 4
- ⁶ Follow-up: future Quality and Patient Safety Committee Item – update on System efforts to standardize practice (Raju, staff, Santana) – page 4
- ⁷ Follow-up: Future Board Education Items (Raju, staff, Santana) – page 5
- Ethics
- ⁸ Follow-up: Committee Education Items (Raju, staff, Santana) – page 5
- Review of contracting process (Supply Chain) – Finance Committee
 - Review of County Ordinance regarding Contract Compliance and MBE/WBE goals – Finance Committee
 - Overview of GPO – Finance Committee
- ⁹ Follow-up: Board – question of reconstituting Work Group on Affiliations (Carvalho and Santana) – page 5
- ¹⁰ Follow-up: Board to receive electronic copy of New Member Orientation Packet (Santana) – page 6

Cook County Health and Hospitals System
Minutes of the Annual Meeting
of the Board of Directors
August 9, 2012

ATTACHMENT #1

RULES OF ORGANIZATION AND PROCEDURE
Of the Board of Directors of the
Cook County Health and Hospitals System

**RULES OF ORGANIZATION AND PROCEDURE
Of the Board of Directors of the
Cook County Health and Hospitals System**

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Preamble

The Cook County Board of Commissioners established the Cook County Health and Hospitals System (“CCHHS”) by Ordinance. The CCHHS is governed by a Board of Directors (“System Board”) as set forth in the Ordinance. The Ordinance sets forth the mission of the CCHHS and the general powers and duties of the System Board. In order to provide for the orderly implementation of the Ordinance, the System Board adopts these Rules.

Rule 1. Purpose.

The purpose of these Rules is to:

- (a) Provide appropriate procedures and organization for the System Board to conduct its business in an orderly and efficient manner; and
- (b) Foster accountability in the CCHHS.

Rule 2. Definitions.

The following words, terms and phrases, when used in these Rules, shall have the meanings ascribed to them in this section, except where the context clearly indicates a different meaning:

- (a) Affiliate or CCHHS Affiliate means the health care entities comprising the Cook County Health and Hospitals System including the Ambulatory Community Health Network of Cook County, Cermak Health Services of Cook County, the Cook County Department of Public Health, Provident Hospital of Cook County, the Ruth M. Rothstein CORE Center of Cook County and the John H. Stroger, Jr. Hospital of Cook County.
- (b) CCHHS means the Cook County Health and Hospitals System.
- (c) Chair means the Chair of the System Board.
- (d) Committee Chair means the chair of a ~~S~~standing or ~~S~~special ~~C~~ommittee ~~or a subcommittee thereof.~~
- (e) Committee means a committee of the System Board and includes a ~~S~~standing ~~C~~ommittee or ~~S~~pecial ~~C~~ommittee, ~~a special committee and a standing or special subcommittee of a committee.~~
- (f) Director means a currently serving member of the System Board.
- (g) Ordinance means the Cook County Ordinance Establishing the Cook County Health and Hospitals System, as amended from time to time.
- (h) Secretary ~~to the Board~~ means the ~~Secretary~~ Secretary to the System Board ~~of the System Board.~~

(i) Subcommittee Chair means the chair of a Standing Subcommittee or Special Subcommittee.

(j) Subcommittee means a subcommittee of a Committee of the System Board and includes a Standing Subcommittee and Special Subcommittee.

(k) System Board means the eleven-member Board of Directors charged with governing the Cook County Health and Hospitals System CCHHS pursuant to the Cook County Ordinance Establishing the Cook County Health and Hospitals System.

(l) Vice Chair means the Vice Chair of the System Board.

Rule 3. Interpretation, force and effect.

(a) *Applicability.* The meetings and actions of the System Board, including all of its Committees, shall be governed by these Rules.

(b) *Effective date.* These Rules shall be in full force and effect upon adoption by the System Board, and shall remain in full force and effect except as amended in accordance herewith, or until superseded by new rules.

(c) *Interpretation.* These Rules are to be construed in accordance with the customary American usage and meaning of parliamentary terms and expressions and the plain meaning of the ordinary words appearing herein. In case of ambiguous application, these Rules shall be applied in a manner that fosters openness, accountability and fairness in the operation of the System Board.

Rule 4. Organization.

(a) *Officers.* Each year at its Annual Meeting, The System Board, each year at its annual meeting, shall elect Directors to serve as Chair and, Vice Chair, ~~and Secretary~~. A Director may be elected to either any of the officer positions for successive terms.

(1) Chair.

The Chair shall preside at all meetings of the System Board; ~~shall appoint from among the System Board members all~~ the members of all ~~standing and special Committees and their subcommittees,~~ and designate their Committee Chair; and shall be an ex-officio member, with ~~out~~ vote, of all Committees to which the Chair is not an appointed member, of the System Board unless the Chair is appointed to serve as a substitute member in order to achieve a quorum pursuant to Rule 4, Organization, Section 4(d)(5). ~~Unless otherwise instructed by the System Board, the Chair may, at his or her discretion, refer matters. The Chair may, at the Chair's discretion unless otherwise instructed by the System Board, refer matters~~ before the System Board to the proper Committee of said System Board for consideration and recommendation. The Chair or the Chair's designee shall be responsible for all correspondence of the System Board.

(2) Vice Chair.

The Vice Chair shall perform the duties of the Chair in the Chair's absence or in the event of the Chair's resignation, death, ~~or~~ disability or recusal pending selection of the Chair's successor at either a regular or Sspecial meeting of the System Board.

~~(3) Secretary.~~

~~The Secretary shall keep suitable records of all proceedings of each meeting of the System Board and its committees and subcommittees. After approval, such records shall be read and signed by the Chair or the presiding officer, and attested by the Secretary. The System Board may have a seal on which shall be engraved the name of the CCHHS, and said seal shall be kept by the Secretary and used in authentication of all acts of the System Board.~~

~~(4) Deputy Secretary.~~

~~The Deputy Secretary shall be appointed by the System Board, shall not be a Director and shall carry out those duties and responsibilities assigned by the Secretary.~~

~~(b) *Secretary to the Board.* A full-time Secretary to the Board shall be employed by the System and shall report directly to the Chair. Additional qualified System personnel may be approved by the Chair to fulfill the duties of the Secretary to the Board during periods of unavailability or to perform duties and responsibilities assigned by the Secretary to the Board when activity volumes require that additional personnel be assigned for this purpose. The Secretary to the Board shall keep suitable records of all proceedings of each meeting of the System Board and its Committees and Ssubcommittees. After approval, such records shall be read and signed by the Chair or the presiding officer, and attested by the Secretary to the Board. The System Board may have a seal on which shall be engraved the name of the CCHHS, and said seal shall be kept by the Secretary to the Board and used in authentication of all acts of the System Board.~~

~~(c) *Standing Committees and Subcommittees.*~~

(1) The number of members of each Standing Committee shall be determined by the Chair but in no event shall a Standing Committee consist of less than three (3) Director members.

(2) The Standing Committees of the System Board shall include ~~be, but not be limited to:~~
(**Note to Directors: The following list of Committees will be placed in alphabetical order in the final draft.**)

- A. Finance. This Committee shall be familiar with and review the income and expenditures of the CCHHS, advise the Chief Executive Officer, System Chief Operating Officer and System Chief Financial Officer in preparation of the budget, review the proposed budget in advance of presentation to the System Board, and make recommendations to the System Board on all such financial

matters. Additionally, this Committee will develop and present to the System Board, ~~a recommended multi-year financing plan~~ in support of the CCHHS strategic plan adopted by the System Board as provided in the Ordinance. This Committee shall be responsible for developing, implementing and monitoring policies and procedures regarding procurement and contracting for the CCHHS, including providing for appropriate review of purchase contracts by this Committee. This Committee shall further develop its responsibilities and determine a plan to implement those responsibilities. This Committee shall consider other matters as may be assigned by the System Board.

- B. Audit and Compliance. This Committee shall receive and review the audit reports prepared by internal departments and oversee the financial reporting process on behalf of the CCHHS. This Committee shall oversee the selection of independent auditors for the CCHHS in accordance with the ~~enabling~~ Ordinance, review accounting policies and financial reporting and disclosure practices of the CCHHS, and review the effectiveness of the CCHHS internal financial controls. Additionally, the Committee will assist the System Board in fulfilling its oversight responsibilities of the CCHHS corporate compliance effort. This Committee shall further develop its responsibilities and determine a plan to implement those responsibilities. This Committee shall consider other matters as may be assigned by the System Board.
- C. Quality and Patient Safety. The System Chief Medical Officer, the System Chief Operating Officer, the System Chief Nursing Officer, the President of the Medical Staff of each CCHHS hospital Affiliate, medical staff shall be an ex-officio member of this Committee without a vote and shall not be considered for determining a quorum. ~~The Chief Medical Officer of each Affiliate, the Chief Operating Officer of each Affiliate, and the Chief Nursing Officer of each Affiliate operating unit of the CCHHS, and the System Director of Quality and Patient Safety~~ shall be ~~an~~ ex-officio members of this Committee without a vote and shall not be considered ~~in for~~ determining a quorum. The Chair of this Committee or designee may serve as a member of the Joint Conference Committees of the Medical Staffs of the CCHHS hospitals Affiliate. ~~The~~ Quality and Patient Safety Committee shall oversee the quality, safety and performance improvement programs of the CCHHS, with the goal of recognizing the critical importance of maintaining high quality service and patient and staff safety and satisfaction. This Committee shall receive reports on pertinent matters of quality, safety, satisfaction, regulatory and accreditation activities at least quarterly from the CCHHS Director of Quality and Patient Safety ~~Chief Executive Officer or designee~~, and shall report on such matters to the System Board. This Committee shall be responsible for serving as a liaison between the CCHHS' hospital Affiliate ~~m~~ Medical s ~~Staffs~~ and the System Board. The System Board delegates to this Committee the authority to consider and render a final decision with regard to applications for initial appointment or reappointment to membership on the hospital Affiliate Medical Staffs ~~and for, including, the granting of~~ initial clinical privileges or the renewal or modification of clinical

privileges; assignment of staff category, department and division; and any special conditions to the appointment or reappointment, consistent with the procedures set forth in applicable CCHHS policies and CCHHS Hospital Medical Staff Bylaws. An additional purpose of this Committee is the full and candid discussion of matters which affect the CCHHS' hospital Affiliate Medical Staffs and the System Board. This Committee shall further develop its responsibilities and determine a plan to implement those responsibilities. This Committee shall consider other matters as may be assigned by the System Board.

- D. Human Resources: This Committee shall develop and monitor policies and procedures for the CCHHS related to personnel issues with regard to all employees, including physicians and dentists, within the CCHHS, including, but not limited to, position classification, compensation, recruitment, selection, hiring, discipline, termination, grievance, affirmative action, performance management, probationary periods, training, promotion and maintenance of records. This Committee shall receive and review the reports prepared by the CCHHS Chief of Human Resources. This Committee shall further develop its responsibilities and determine a plan to implement those responsibilities. This Committee shall consider other matters as may be assigned by the System Board.
- (3) A ~~standing~~ Committee may create a Subcommittee. Subcommittees may be either Standing Subcommittees or Special Subcommittees. The motion creating a Subcommittee shall specify the subject matter of the Subcommittee and the number of members to be appointed thereto, and may specify a date upon which the Subcommittee shall be abolished.
- (4) Following each meeting of a ~~standing~~ Committee, the Committee Chair or designee shall submit ~~a report minutes~~ to the System Board for consideration at a meeting of the System Board. The System Board shall either approve or receive and file ~~at the~~ the Committee report minutes. Approval of a Committee's ~~report minutes~~ by the System Board shall constitute approval of the actions and/or recommendations contained in the ~~report minutes~~. Following each meeting of a Subcommittee, the Subcommittee Chair or designee shall submit minutes to the Committee for consideration at a meeting of the Committee. The Committee shall either approve or receive and file the Committee minutes. Approval of a Subcommittee's minutes by the Committee shall constitute approval of the actions and/or recommendations contained in the minutes.
- ~~(de)~~ *Membership and officers of ~~standing~~ Committees and Subcommittees.*
- (1) The members and Chair of each ~~S~~standing ~~C~~ommittee shall be appointed annually by the Chair at or around the time of the System Board's Annual Meeting. The members and Chair of a Special Committee shall be appointed by the Chair as needed; and the Chair shall specify the subject matter of the Special Committee, and may specify a reporting date in which event the Special Committee shall be abolished. Unless an earlier date is specified by the Chair, Special Committees shall expire one (1) year after their creation. Committee members shall serve until the Chair appoints another member to serve in their place or they resign from the Committee or the System Board. The Chair may appoint non-Director members to a ~~standing~~ Committee.

The Committee Chair shall appoint the members of a Subcommittee and the Subcommittee Chair. The Committee Chair may appoint non-Director members to a Subcommittee. The non-Director member of a ~~standing-C~~ommittee or a Subcommittee shall not have a vote and shall not be considered for a quorum, but may serve as Committee or Subcommittee Chair. The appointment of Committee or Subcommittee members shall be effective immediately unless otherwise specified by the Chair or Committee Chair. Subcommittee members shall serve until the Chair appoints another member to serve in their place or they resign from the Subcommittee or the System Board. The Chair may appoint non-Director members to a Subcommittee.

(2) The Chair shall be an ex-officio member, without voting rights, of each ~~standing-C~~ommittee to which the Chair is not an appointed member. The Chair shall not be considered in determining the presence of a quorum for a meeting of a ~~standing-C~~ommittee to which the Chair is not an appointed member, unless the Chair is appointed to serve as a substitute member in order to achieve a quorum pursuant to Rule 4, Organization, Section 4(d)(5).

(3) A vacancy on a ~~standing-C~~ommittee or Subcommittee, or in the position of Chair of a Committee or Chair of a Subcommittee-Chair, shall be created when a Director resigns from such position or ceases to be a Director or, in the case of a non-Director Chair, when such Chair resigns from such position. Resignations shall be made in writing to the ~~Secretary~~Secretary to the Board, who shall promptly notify the Chair and all Directors.

(4) Vacancies on ~~standing-C~~ommittees or in the position of Committee Chair shall be filled ~~by appointment~~ by the Chair. Vacancies on Subcommittees or in the position of Subcommittee Chair shall be filled by the ~~Committee~~ Chair of the Committee which created the Subcommittee.

(5) The Committee Chair or Subcommittee Chair shall have the authority to call and preside at meetings of their respective Committee or Subcommittee. In the event the number of Directors in attendance at a scheduled meeting of a Committee or Subcommittee is smaller than the number required for a quorum, the Committee Chair or Subcommittee Chair shall have the authority to appoint any Director in attendance at that meeting to serve as a substitute member of that Committee or Subcommittee, for purposes of that meeting only, to the extent necessary to achieve a quorum. Such substitute member shall have voting rights and shall be counted in determining whether a quorum is present.

(6) Any Director physically present at a meeting or participating by audio or video conference by consent of a majority of the quorum of Directors present and voting, even if not a member of a Committee or Subcommittee, shall be afforded the courtesy of participating in debate on any item before a Committee or Subcommittee.

~~7) At the end of each fiscal year, each Committee Chair shall report a summary of all matters pending in her or his committee to the System Board.~~

~~(d) Special committees and subcommittees.~~

~~(1) The System Board may create special committees. The Chair shall appoint the Committee Chair and the members of a special committee. The Chair may appoint non-Director members to a special committee or subcommittee. The non-Director member shall not have a vote and shall not be considered for a quorum, but may serve as Committee Chair.~~

~~(2) The Chair shall be an ex-officio member, with voting rights, of each special committee(5).~~

~~(3) A special committee may create a special subcommittee.~~

~~(4) The motion creating a special committee or special subcommittee shall specify the subject matter of the special committee or special subcommittee and the number of members to be appointed thereto, and may specify a reporting date in which event the special committee or special subcommittee shall be abolished as of such date. Unless an earlier date is specified by the motion, special committees and special subcommittees shall expire one (1) year after their creation.~~

(e) *Public hearings.* The System Board may hold public hearings as it deems appropriate to the performance of any of its responsibilities. Such public hearings may be held provided that the following requirements are satisfied:

(1) a notice containing the time, place, and subject matter of the hearing, and solicitation of pertinent public testimony shall be placed on the CCHHS' website and provided to the County for posting on its website.

(2) any other applicable meeting notification requirements found elsewhere in these Rules or law.

(f) *Discharge from a Committee by the System Board.* The System Board may discharge any matter from a Committee.

Rule 5. Parliamentary rules.

(a) *Meetings.*

The System Board shall hold regular meetings pursuant to an annual calendar set by the System Board prior to December 1st of each year. Such calendar shall include the date, time, and location of each regular meeting. ~~The last regular meeting of System Board shall be held in November and shall be the Annual Meeting.~~ Election of System Board officers for the next year shall take place at the Annual Meeting in July. The date of a regular meeting or the Annual Meeting may be changed by consensus of the Directors as ascertained by the Secretary to the Board. Notice of the rescheduling of a regular meeting or the Annual Meeting shall be as provided in this Rule 5, Parliamentary rules, Section (g), Prior notice to public; agendas.

It shall be the duty of the Chair to call ~~s~~Special meetings of the System Board whenever the Chair determines such meetings are necessary. It shall also be the duty of the

Committee or Subcommittee Chair to call special meetings of a Committee or Subcommittee whenever the Committee or Subcommittee Chair determines such meetings are necessary. In addition to any notice required by the Open Meetings Act or other applicable law, the Chair must give no less than two (2) business days advance written notice of such Special meetings to the Directors and to the public.

Special meetings of the System Board shall also be held whenever requested by at least one-third of the Directors currently appointed. In addition to any notice required by the Open Meetings Act or other applicable law, the ~~Secretary~~Secretary to the Board or ~~his or her~~ designee must give no less than two (2) business days advance written notice of such Special meetings to the remaining Directors.

A Special meeting of the System Board may be called in the event that the Chair or one-third of the Directors currently appointed~~System Board~~ states that an emergency exists. A Special meeting of a Committee may be called in the event that the Committee Chair or one-third of the Directors currently appointed to the Committee states that an emergency exists. The ~~Secretary~~Secretary to the Board or ~~his or her~~ designee must give no less than twenty-four (24) hours advance written notice to the Directors and to the public, unless such notice is not reasonable under the circumstances. In such case notice shall be given as soon as practicable.

(1) All notices of Special meetings must include an agenda for such meeting.

(2) A quorum of Directors must be physically present at the location of a meeting of the System Board, its Committees or Subcommittees.

If a quorum of the Directors is physically present at a meeting of the System Board or one of its Committees or Subcommittees, a majority of the Directors present and entitled to vote may allow a Director to attend the meeting by other means if the Director is prevented from physically attending because of: (i) personal illness or disability; (ii) employment purposes or the business of the public body; or (iii) a family or other emergency. "Other means" is by video or audio conference.

If a Director wishes to attend a meeting by other means, the Director must notify the ~~Secretary~~Secretary to the Board before the meeting unless advance notice is impractical.

Non-Director members of a Committee or Subcommittee may participate by other means at the discretion of the Committee or Subcommittee Chair.

(b) *Presiding officer.* The Chair shall preside at all meetings of the System Board and shall generally perform the duties customarily performed by a presiding officer. In the absence of the Chair, or during the temporary inability of the Chair to act, the Vice-Chair shall preside at meetings of the System Board. If both the Chair and the Vice Chair are unable to preside at the meeting, the System Board shall appoint a Director to preside at that meeting. In the absence of a Committee or Subcommittee Chair, or during the temporary inability of the Committee or

Subcommittee Chair to act, the Directors of that Committee or Subcommittee shall appoint a Director who is a member of that Committee or Subcommittee to preside at that meeting.

(c) *Quorum.* A majority of the Directors shall constitute a quorum for a meeting of the System Board. A majority of Directors appointed to any Committee or Subcommittee shall constitute a quorum for a meeting of such Committee or Subcommittee. Directors in attendance at a meeting of a Committee or Subcommittee who are appointed to serve as substitute members of that Committee or Subcommittee pursuant to Rule 4, Organization, Section 4(de)(5), Membership and officers of Committees and Subcommittees, of these Rules shall be considered in determining whether a quorum is present.

(d) *Majority votes.* Actions of the System Board shall require the affirmative vote of a majority of the Directors present and voting at the meeting at which action is taken. Actions of a Committee or Subcommittee of the System Board shall require the affirmative vote of a majority of the Directors present and entitled to vote at the meeting at which action is taken. A vote of "present" shall not be counted in determining the number of Directors voting on a question.

(e) *Absence of quorum.* Should a quorum not be present at any meeting of the System Board or at any Committee or Subcommittee meeting, the meeting shall not thereby stand adjourned, but the Directors present shall be competent to adjourn, receive information or public testimony but take no formal action, or recess the meeting to a specified date and time by a majority vote of those Directors present and entitled to vote.

(f) *Order of business.*

(1) At each regular meeting of the System Board, the order of business (unless otherwise directed by leave of the System Board) is as follows:

(A) Call to Order and Roll Call-

(B) Public Speakers

(C) Approval and correction of minutes of previous meetings, and approval of Committee Meeting Minutes;

(D) Action Items

(E) Recommendations, Discussion/Information Items

(F) Report of the Chairman

(G) Report of the Chief Executive Officer

(H) Closed Session, as needed

(I) Committee reports;

(J) Old business;

(K) New business;

(L) Adjournment.

~~(2) The System Board may grant members of the public leave to speak for up to three (3) minutes on items pending before the System Board.~~

(23) All questions relating to the priority of business shall be decided by the presiding officer, without debate, subject to appeal.

(g) Public speakers.

The System Board shall allow any person an opportunity to address the Directors. The System Board may grant members of the public leave to speak for up to three (3) minutes on items pending before the System Board. Public speakers must register to speak with the Secretary of to the Board prior to the start of the meeting and will be called in the order in which they register. At the discretion of the presiding officer, public speakers may speak at the beginning and/or at the end of the agenda for the meeting. In the event the number of public speakers registered requires time beyond that allotted for the agenda, the Directors may recess or adjourn to a day certain to complete hearing public testimony or allow the members of the public to submit written testimony in lieu of speaking before the Board.

(hg) Prior notice to public; agendas.

(1) No less than two (2) full business days before any meeting of the System Board or of a Committee or Subcommittee, notice and an agenda for such meeting shall be provided to the Chair, all Directors and all news media that have requested notice of meetings and shall be posted at the principal office of the System Board and at the location where the meeting is to be held. In addition, notices and agendas of all meetings shall be posted on the CCHHS website, if available, and provided to the County for posting on its website.

(2) The agenda shall briefly describe all matters that will be considered at the meeting. Material pertinent to a matter on a System Board agenda shall be supplied, along with the agenda, to the Chair and to each of the Directors, and all material pertinent to any matter on a Committee or Subcommittee agenda shall be supplied, along with the agenda, to each member of the Committee or Subcommittee. With the exception of materials that are confidential as provided by law, such material shall also be available to the public upon request.

(3) Matters may be placed on the agenda of a System Board meeting by the Chair or any Director. Committee minutes~~reports~~ shall be placed on the agenda of a System Board meeting by the Committee Chair or designee. Matters may be placed on the agenda of a Committee or Subcommittee meeting by a Director who is a member of the Committee, or the Subcommittee or by the Chair, in his ex-officio capacity.

(4) Matters may be placed on an agenda not later than noon of the day previous to the day on which that agenda is required to be distributed by the Secretary to the Board or at the discretion of the Chair.

It shall be the duty of the ~~Secretary~~Secretary to the Board or ~~his or her~~ designee to prepare, post, and distribute all agendas for meetings of the System Board, and for Committee and Subcommittee meetings.

(5) When practicable, and with the exception of materials that are confidential as provided by law, materials pertinent to a matter on an agenda for meetings of the System Board and its Committees and Subcommittees which have already been distributed to the Directors as part of their back-up material may be posted on the CCHHS website prior to the meeting. Following the meeting, documents presented at the meeting that were not posted to the CCHHS website in advance, with the exception of materials that are confidential as provided by law, may be posted to the CCHHS website.

(ih) *Decorum.* The presiding officer shall preserve order and decorum, may speak to points of order in preference to other Directors, and shall decide all questions of order, subject to appeal. A Director shall confine herself or himself to the matters before the System Board, avoid personalities, and in general observe all parliamentary rules pertaining to orderly procedure and decorum.

(ji) *Recognition for debate.* A Director desiring to obtain the floor shall address the presiding officer. If two or more Directors shall properly request recognition, the presiding officer shall recognize the one who first spoke. A Director shall not proceed with remarks until recognized and named by the presiding officer. The Chair and all Directors shall be given a full opportunity to participate in the debate on all debatable questions, except when a Director has called the previous question.

(kj) *Debate.* No Director shall speak more than twice or longer than a total of ten minutes on the same question, without leave of the System Board. Responses by witnesses and CCHHS staff to questions of a Director shall not be counted against the speaking time allotted to such Director. The proponent of the item under consideration, or a Committee Chair whose report is under consideration, as the case may be, shall have the right to open and close debate.

(lk) *Voting and roll call.*

(1) If any Director requests it, a roll call upon any question shall be taken and entered in the minutes, but, unless otherwise required by law, a roll call shall not be taken unless called for prior to, during or immediately after any vote on the question.

(2) A roll call once ordered shall not be interrupted. When a roll call has commenced, all debate on the question shall be deemed concluded. During the taking of the roll call, Directors shall respond to the calling of their names by answering "yea," "nay," or "present."

(ml) *Division of questions.* If any question presented contains several separable propositions, a demand by any Director to "divide the question" shall be in order.

(nm) *Appeal from a ruling of the presiding officer.* Any Director entitled to vote may appeal to the System Board, Committee or Subcommittee from a ruling of the presiding officer. The Director making the appeal may briefly state the reason for the appeal, and the presiding officer may briefly explain the ruling; but there shall be no debate on the appeal and no other Director shall participate in the discussion. The presiding officer shall then put the question, "Shall the decision of the Chair [Committee Chair] be sustained?" If a majority of Directors, including the

presiding officer, provided he or she is a Director, and the Director bringing the appeal, vote "nay," the decision of the presiding officer shall be overruled; otherwise, it shall be sustained. If sustained, the ruling of the presiding officer shall be final.

(on) *Personal privilege.* The right of a Director to address the System Board, a Committee or Subcommittee on a question of personal privilege shall be limited to cases in which the Director's integrity, character, or motives are assailed, questioned, or impugned.

(pe) *Special order of business.* Any matter before the System Board, a Committee, or Subcommittee referenced in an agenda provided to the Directors and the public in accordance with these rules may be taken out of order by the presiding officer.

(qp) *Order of precedence during debate.* When a question is under debate, the following motions shall be in order and shall have precedence over each other in order, as listed:

- (1) To adjourn to a day certain (amendable, debatable).
- (2) To adjourn.
- (3) To take a recess (debatable).
- (4) To lay on the table.
- (5) To call the previous question.
- (6) To refer (debatable).
- (7) To amend (amendable, debatable).
- (8) To defer to a time certain (debatable).
- (9) To defer indefinitely (amendable, debatable).

(rq) *Motion to adjourn.* A motion to adjourn is always in order except:

- (1) When a Director has the floor.
- (2) When the roll is being called or the Directors are voting.
- (3) When the previous motion was a motion to adjourn.
- (4) When the "previous question" has been ordered.

(sf) *Motion to reconsider.*

(1) A vote or question may be reconsidered at any time during the same meeting, at a Special meeting called to reconsider the vote or question held prior to the next regular meeting or at the next regular meeting.

(2) A motion for reconsideration, having been once made and decided in the negative, shall not be renewed, nor shall a motion to reconsider be reconsidered.

(3) A motion to reconsider must be made by a Director who voted on the prevailing side of the question to be reconsidered.

(ts) *Amendment or suspension of rules.*

(1) Any provision of these Rules may be temporarily suspended by a majority vote of the Directors present and entitled to vote at a System Board meeting or meeting of a Committee or Subcommittee, upon motion of any Director specifying the rule to be suspended.

(2) The provisions of these Rules may not be altered or amended in whole or in part except by motion adopted by a majority vote of the Directors present and entitled to vote at a System Board meeting.

(~~ut~~) *Rules for Committee and Subcommittee meetings.* Unless otherwise specified in these Rules, the rules of procedure for all Committee and, Subcommittee and ~~special committee~~ meetings shall be the same as for System Board meetings.

(~~vy~~) *Robert's Rules of Order.* The rules of parliamentary practice set forth in "Robert's Rules of Order" (Newly Revised, ~~10th Edition~~) by Henry M. Robert III, *et al.*, shall govern the System Board in all cases in which they are applicable and not inconsistent with the provisions of these Rules.

(~~wv~~) *Recordings of meetings.* The ~~Secretary~~Secretary to the Board or ~~his or her~~ designee is responsible for audio recording all meetings of the System Board or of a Committee or Subcommittee. The audio recordings of public meetings of the System Board shall be retained by the ~~Secretary~~Secretary to the Board or ~~his or her~~ designee. Audio recordings of meetings other than closed sessions shall be available for review upon written request to the ~~Secretary~~Secretary to the Board or ~~his or her~~ designee. Audio recordings of closed sessions shall be retained by the ~~Secretary~~Secretary to the Board or ~~his or her~~ designee in a secure fashion and shall not be available to any person except as required by law.

Rule 6. Conflict of Interest.

While serving on the System Board, Directors shall act in the best interest of the CCHHS in all matters relating to the CCHHS. The provisions of the Cook County Ethics Ordinance, ~~and the CCHHS Standard of Conduct (Code of Ethical Conduct) that supplements the Cook County Ethics Ordinance and the CCHHS Conflict of Interest policy~~ shall apply to the Directors. Each Director shall annually affirm that they: (i) have received a copy of the CCHHS Conflict of Interest Policy ("Policy"); (ii) have read and understand the Policy; and (iii) agree to comply with the Policy. Each Director shall also annually complete a Disclosure of Interest Statement which shall be submitted to the CCHHS Chief Compliance Officer on a form adopted by the System board which form shall be filed with the Secretary~~Secretary to the Board~~. The Directors may adopt a Professional and Ethical Protocol consistent with the Ethics Ordinance.

Any Director or non-Director member of a Committee or Subcommittee who has a conflict of interest in a matter involving the System shall declare the conflict to the System Board, or a Committee or Subcommittee, in open session, shall disclose the basis for the conflict and shall refrain from participating in the consideration of the matter, except as the Director may be called upon for information.

Rule 7. Official Position Statements

Official position statements of the System Board will be made only after concurrence of a majority of the Directors and shall be issued only through the Chair or the Chair's designee.

July 23, 2008 – Rules of the System Board were approved, as amended

August 7, 2008 – Amendments to the Rules of the System Board were approved, as amended

September 5, 2008 – An Amendment to the Rules of the System Board was approved

[May 31, 2012 – Amendments to the Rules of the System Board](#)

Cook County Health and Hospitals System
Minutes of the Annual Meeting
of the Board of Directors
August 9, 2012

ATTACHMENT #2

COOK COUNTY HEALTH AND HOSPITALS SYSTEM
ITEM V(B)
AUGUST 9, 2012 BOARD OF DIRECTORS MEETING
CONTRACTS AND PROCUREMENT ITEMS

Request #	Vendor	Service or Product	Fiscal Impact	Affiliate / System	Begins on Page #
Increase Contracts					
1	Stryker Orthopedics	Product - orthopedic implants	\$950,000.00	SHCC	3
2	Siemens Healthcare Diagnostics	Product and Service - HIV genotyping	\$353,775.00	SHCC	5
3	Spherion Staffing Services	Service - temporary administrative and clerical staffing	\$200,000.00	System	6
Amend and Increase Contract					
4	Emdeon Business Services	Service - electronic remittance advice posting	\$50,100.00	System	7
Execute Contracts					
5	WW Grainger, Inc.	Product - institutional supplies (Maintenance, Repair and Operational)	\$5,694,000.00	PHCC, SHCC, OFHC	8
6	National Imaging d/b/a Molecular Imaging	Service - PET/CT imaging	\$1,814,400.00	SHCC	9
7	Triad Nuclear Pharmacy	Product - radiopharmaceuticals	\$1,568,923.60	PHCC, SHCC	10
8	IBM Corporation	Service - AIX mainframe support and maintenance	\$1,026,894.89	System	11
9	Medspeed	Service - direct delivery services, courier, patient samples	\$559,200.00	SHCC	12
10	Board of Trustees, University of Illinois Chicago	Services - professional services of two (2) clinical pharmacists	\$455,816.20	SHCC	13
11	Kindred Rehab Services	Service - contract therapy services	\$427,785.00	CHSCC, JTDC, PHCC, SHCC, OFHC	15
12	Carefusion Solutions, LLC	Service - maintenance for proprietary Pyxis equipment (System-wide)	\$174,288.00	System	17

COOK COUNTY HEALTH AND HOSPITALS SYSTEM

ITEM V(B)

AUGUST 9, 2012 BOARD OF DIRECTORS MEETING

CONTRACTS AND PROCUREMENT ITEMS

Request #	Vendor	Service or Product	Fiscal Impact	Affiliate / System	Begins on Page #
Award and Execute Contract					
13	A.M.C. Mechanical, Inc.	Service - maintenance and repair services for heating, ventilating and air conditioning (HVAC) system	\$249,120.00	ACHN	18

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: Richard Keen, M.D. Chairman, Department of Surgery, CCHHS		EXECUTIVE SPONSOR: Tanda Russell, Interim System Chief Nursing Officer, CCHHS <i>Tanda Russell 8/3/12</i>	
DATE: 07/17/2012	PRODUCT / SERVICE: Product – Orthopaedic implants		
TYPE OF REQUEST: Increase Contract	VENDOR / SUPPLIER: Stryker Orthopedics, Chicago, IL		
ACCOUNT 897-362 CCHHS	FISCAL IMPACT: \$950,000.00	GRANT FUNDED AMOUNT: N/A	
CONTRACT PERIOD: 10/01/2010 thru 09/30/2012		CONTRACT NUMBER: H10-25-047	
<input checked="" type="checkbox"/>	COMPETITIVE SELECTION METHODOLOGY: GPO/local negotiation		
<input type="checkbox"/>	NON-COMPETITIVE SELECTION METHODOLOGY:		

PRIOR CONTRACT HISTORY:
 The current contract number H10-25-047 was approved by the Cook County Health and Hospitals System Board of Directors on 09/30/2010 for a two year term from 10/01/2010 thru 09/30/2012 in the amount of \$2,800,000.00.

NEW PROPOSAL JUSTIFICATION:
 Stryker Orthopedics provides distal radius and total knee systems, rail rods, plates screws and external fixation systems for use by the Orthopedic service. Increased patient volumes make it necessary to request more funds for this service through the end of the current contract period of 09/30/2012.

FINANCIAL BENEFIT: [Prior Costs versus New Cost]
 Savings calculation: N/A
 Percent: N/A

TERMS OF REQUEST:
 This request is to increase funds for contract number H10-25-047 in the amount of \$950,000.00 with no change in the contract period from 10/01/2010 thru 09/30/2012. This increases the total contract amount to \$3,750,000.00.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Yes

ATTACHMENTS
 BID TABULATIONS: N/A
 CONTRACT COMPLIANCE MEMO: Yes

CCHHS COO: *Carol Schneider*
 Carol Schneider, System Chief Operating Officer

CCHHS CFO: *John Cookinham*
 John Cookinham, System Chief Financial Officer

CCHHS CEO: *Ram Raju, M.D. / ER*
 Ram Raju, M.D. Chief Executive Officer

APPROVED

AUG 09 2012

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #
1

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
 • John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M.
 Rothstein CORE Center •

We Bring Health CARE to Your Community

Revised 03/01/2011

THE BOARD OF COMMISSIONERS

TONI PRECKWINKLE

PRESIDENT

EARLEAN COLLINS	1st Dist.	PETER A. SILVESTRI	9th Dist.
ROBERT STEELE	2nd Dist.	BRIDGET GARNER	10th Dist.
JERRY BUTLER	3rd Dist.	JOHN P. DALEY	11th Dist.
WILLIAM M. BEAVERS	4th Dist.	JOHN A. FRITCHEY	12th Dist.
DEBORAH SIMS	5th Dist.	LARRY SUFFREDIN	13th Dist.
JOAN PATRICIA MURPHY	6th Dist.	GREGG GOSLIN	14th Dist.
JESUS G. GARCIA	7th Dist.	TIMOTHY D. SCHNEIDER	15th Dist.
EDWIN REYES	8th Dist.	JEFFREY R. TOBOLSKI	16th Dist.
		ELIZABETH ANN DODDY GORMAN	17th Dist.



COOK COUNTY
OFFICE OF CONTRACT COMPLIANCE

LAVERNE HALL
DIRECTOR

118 North Clark Street, Room 1020
Chicago, Illinois 60602-1304
TEL (312) 603-5502
FAX (312) 603-4547

August 1, 2012

Ms. Gina Besenhofer
System Director Supply Chain Management
Cook County Health & Hospitals System
1900 W. Polk Street
Chicago, Illinois 60612

Re: Contract No.: H10-25-047/Increase Contract Amount/GPO
Commodity: Products – Orthopedic Implants
Department: Surgery
Original Term: 10/01/10 – 09/30/12

Dear Ms. Besenhofer:

The following bid for the above referenced contract has been reviewed for compliance with the General Conditions regarding the Minority and Women Owned Business Enterprises Ordinance and has been found to be responsive. Goals: 25% MBE and 10% WBE.

Bidder: Stryker Orthopedics, Wooddale, IL
Bid Amount: \$950,000.00

<u>M/WBE</u>	<u>Status</u>	<u>Participation</u>	<u>Certifying Agency</u>
Pfiedler Enterprises, Aurora, CO	WBE (7)	35% - Indirect	WBENC

Sincerely,

LaVerne Hall
Director

LH/lar



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Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: Joanne Marcichow-Dulski, Laboratory Director, CCHHS		EXECUTIVE SPONSOR: Carol Schneider, System Chief Operating Officer, CCHHS	
DATE: 07/02/2012		PRODUCT / SERVICE: Product and Service – HIV Genotyping	
TYPE OF REQUEST: Increase Contract		VENDOR / SUPPLIER: Siemens Healthcare Diagnostics, Deerfield, IL	
ACCOUNT 897-278 Stroger		FISCAL IMPACT: \$353,775.00	GRANT FUNDED AMOUNT: N/A
CONTRACT PERIOD: 07/01/2010 thru 06/30/2013		CONTRACT #: H10-25-033	
COMPETITIVE SELECTION METHODOLOGY: N/A			
X NON-COMPETITIVE SELECTION METHODOLOGY: Preferred Provider			

PRIOR CONTRACT HISTORY:

The current contract number H10-25-033 is for 36 months from 07/01/2010 thru 06/30/2013 in the amount of \$291,573.00. The contract allows Siemens Healthcare Diagnostics to provide equipment, controls, reagents, and consumables for Human Immunodeficiency Virus (HIV) genotyping performed at the Microbiology/Virology Laboratory at Stroger Hospital.

NEW PROPOSAL HISTORY:

The request is to allow the Virology Laboratory at Stroger Hospital to pay for open invoices and to continue performing HIV genotyping through 06/30/2013 when the contract expires. Since contract implementation, there has been an increase in the number of tests by about 164% due to the centralization of these tests at Stroger Laboratory. Specimens are received from Provident Hospital, Cermak and Ambulatory Community Health Network (ACHN Clinics). Additionally, HIV genotyping baselines are recommended on all newly diagnosed HIV positive patients. This adds to the volumes that were not initially factored into the projections.

FINANCIAL BENEFIT: [Prior Cost versus New Cost]

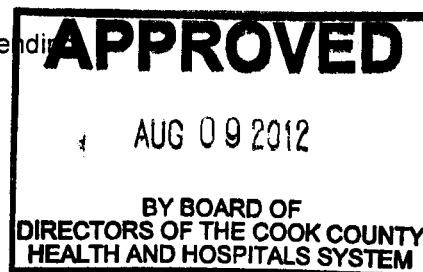
Savings calculation: N/A

Percent: N/A

TERMS OF REQUEST:

This is a request to increase contract number H10-25-033 in the amount of \$353,775.00 with no increase in the contract period.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE? Pending



ATTACHMENTS

BID TABULATIONS: N/A

CONTRACT COMPLIANCE MEMO: Pending

CCHHS CFO:

John Cookinham, Chief Financial Officer

CCHHS CEO:

Ram Raju, Chief Executive Officer

Request #

2

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M.
Rothstein CORE Center •

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: Gladys Lopez, Interim System Director, Human Resources		EXECUTIVE SPONSOR: Ram Raju, Chief Executive Officer, CCHHS	
DATE: 07/05/2012	PRODUCT / SERVICE: Service - Temporary Administrative and Clerical Staffing		
TYPE OF REQUEST: Increase Contract	VENDOR / SUPPLIER: Spherion Staffing Services, Chicago, IL		
ACCOUNT: 890-260 CCHHS	FISCAL IMPACT: \$200,000.00	GRANT FUNDED AMOUNT: N/A	
CONTRACT PERIOD: 08/01/2011 thru 07/31/2013		CONTRACT NUMBER: H11-25-065	
<input checked="" type="checkbox"/>	COMPETITIVE SELECTION METHODOLOGY: RFP: Single selection based on cost and evaluation		
<input type="checkbox"/>	NON-COMPETITIVE SELECTION METHODOLOGY:		

PRIOR CONTRACT HISTORY:

Contract number H11-25-065 was approved by the Cook County Health and Hospitals System Board on 07/29/2011 for a period of 24 months in the amount of \$330,000.00.

NEW PROPOSAL JUSTIFICATION:

As this contract had no prior history to the initial contract, the original dollar amount of \$330,000.00 has been exhausted. It is necessary to request an increase to cover existing and anticipated resources.

FINANCIAL BENEFIT: [Prior Costs versus New Cost]

Savings calculation: N/A

Percent: N/A

TERMS OF REQUEST:

This request is to increase this contract number H11-25-065 in the amount of \$200,000.00 with no change in the contract period,

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

ATTACHMENTS

BID TABULATIONS:

CONTRACT COMPLIANCE MEMO: Pending

WITHDRAWN

CCHHS COO:

Carol Schneider, System Chief Operating Officer

CCHHS CFO:

John Cookinham, System Chief Financial Officer

Request #

3

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M.
Rothstein CORE Center •

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: Steven Kulhanek, System Manager Revenue Cycle		EXECUTIVE SPONSOR: John Cookinham, Chief Financial Officer, CCHHS	
DATE: 07/24/2012		PRODUCT / SERVICE: Service – Electronic Remittance Advice Posting	
TYPE OF REQUEST: Amend and Increase Contract		VENDOR / SUPPLIER: Emdeon Business Services, Nashville, TN	
ACCOUNT: 890-260 CCHHS	FISCAL IMPACT: \$50,100.00	GRANT FUNDED AMOUNT: N/A	
CONTRACT PERIOD: 07/01/2011 thru 06/30/2014		CONTRACT NUMBER: H11-25-028	
<input checked="" type="checkbox"/> COMPETITIVE SELECTION METHODOLOGY: RFP RFP: Multiple providers – single selection based on product demonstration			
NON-COMPETITIVE SELECTION METHODOLOGY:			

PRIOR CONTRACT HISTORY:
This contract provides Cook County Health and Hospitals System with electronic remittance advice (ERA) posting services to include batch ERA posting to the Siemens Invision of payments from HFS, Illinois Medicaid, Medicare, Blue Cross Blue Shield of Illinois as well as any other commercial payers of payments posted to accounts with account balances. The previous contract was approved by the Cook County Health and Hospital System Board on 05/26/2011 in the amount of \$465,180.00 for the period from 07/1/2011 thru 06/30/2014.


NEW PROPOSAL JUSTIFICATION:
This request is to add the implementation and maintenance of the AccuPost Pricing Services. Emdeon AccuPost can translate payer remittance notices and lockbox information into a format the client's hospital information system or practice management system can read.


FINANCIAL BENEFIT: [Prior Costs versus New Cost]
Savings calculation: N/A
Percent: N/A

TERMS OF REQUEST:
This is a request to amend and increase contract number H11-25-028 in the amount of \$50,100.00 with no increase in the contract period from 07/01/2011 thru 06/30/2014.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

ATTACHMENTS
BID TABULATIONS: N/A
CONTRACT COMPLIANCE MEMO: Pending

CCHHS COO: 
Carol Schneider, System Chief Operating Officer

CCHHS CEO: 
Ram Raju, Chief Executive Officer

APPROVED

AUG 09 2012

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #
4

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M.
Rothstein CORE Center •

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: Jim DeLisa, Director of Plant Operations, CCHHS <i>JD</i>		EXECUTIVE SPONSOR: Carol Schneider, System Chief Operating Officer, CCHHS <i>CS</i>
DATE: 07/10/2012	PRODUCT / SERVICE: Product- Institutional Supplies (Maintenance, Repair and Operational)	
TYPE OF REQUEST: Execute Contract	VENDOR / SUPPLIER: WW Grainger, Inc. Chicago, Illinois	
ACCOUNT: ACHN 891-450 Provident Hospital 897-450 Stroger Hospital 898-450 Oak Forest Health Total	FISCAL IMPACT: \$264,000.00 \$1,320,000.00 \$2,610,000.00 \$1,500,000.00 \$5,694,000.00	GRANT FUNDED AMOUNT: N/A
CONTRACT PERIOD: 08/01/2012 thru 07/31/2015		CONTRACT NUMBER: H12-72-065
<input checked="" type="checkbox"/>	COMPETITIVE SELECTION METHODOLOGY: GPO	
	NON-COMPETITIVE SELECTION METHODOLOGY:	

PRIOR CONTRACT HISTORY:
WW Grainger, Inc. is the contracted vendor under the UHC/Novation GPO contract to provide maintenance, repair and operational needs to the Department of Plant Operations for CCHHS.

NEW PROPOSAL JUSTIFICATION:
This request is to execute a new contract with WW Grainger to continue to provide the institutional supplies, to support the maintenance and repairs necessary at CCHHS. This contract term is co-terminus with the GPO contract term.

FINANCIAL BENEFIT: [Prior Costs versus New Cost]
Savings calculation: N/A
Percent: N/A

TERMS OF REQUEST:
This is a request to execute contract number H12-72-065 in the amount of \$5,694,000.00 for a period of 36 months from 08/01/2012 thru 07/31/2015.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

ATTACHMENTS
BID TABULATIONS: N/A
CONTRACT COMPLIANCE MEMO: Pending

CCHHS CFO: *John Cookinham*
John Cookinham, System Chief Financial Officer

CCHHS CEO: *Ram Raju*
Ram Raju, Chief Executive Officer

APPROVED
AUG 09 2012
BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #
5

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
• John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M.
Rothstein CORE Center •

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: <i>Patrick Dunne</i> Patrick Dunne, M.D., Interim Chairman, Department of Radiology, John H. Stroger, Jr., Hospital		EXECUTIVE SPONSOR: <i>C. Fegan</i> 7-30-12 Claudia, Fegan, M.D., Chief Medical Officer, CCHHS	
DATE: 07/10/2012		PRODUCT / SERVICE: Service – PET/CT Imaging	
TYPE OF REQUEST: Execute Contract		VENDOR / SUPPLIER: National Imaging d/b/a Molecular Imaging, Hinsdale, IL	
ACCOUNT: 897-290 Stroger Hospital		FISCAL IMPACT: \$1,814,400.00	
GRANT FUNDED AMOUNT: N/A		CONTRACT PERIOD: 08/01/2012 thru 07/31/2014	
CONTRACT NUMBER: H12-73-064		COMPETITIVE SELECTION METHODOLOGY: <div style="border: 1px solid black; padding: 2px;"> <input checked="checked" type="checkbox"/> NON-COMPETITIVE SELECTION METHODOLOGY: Preferred Provider </div>	

PRIOR CONTRACT HISTORY:
 The previous contract number H10-73-44 was awarded to Molecular Imaging for 12 months through the RFP process and it expired on 03/31/2012. A three (3) month extension granted by SCM expired on 06/30/2012.

NEW PROPOSAL JUSTIFICATION:
 PET/CT images combine biologic and metabolic function with anatomic characteristics to create a highly sophisticated diagnostic imaging tool, showing all information in one image. This enables physicians to accurately identify and diagnose certain diseases such as cancers, heart disease and brain disorders. Molecular Imaging will provide off site patient scanning for at least five days each week to accommodate up to 40 patients per month.

FINANCIAL BENEFIT: [Prior Costs versus New Cost]
Savings calculation: N/A
Percent: N/A

TERMS OF REQUEST:
 This request is to execute contract number H12-73-064 in the amount of \$1,814,400.00 for 24 months from 08/01/2012 thru 07/31/2014.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

ATTACHMENTS
 BID TABULATIONS:
 CONTRACT COMPLIANCE MEMO: Pending

CCHHS COO: *[Signature]*
 Carol Schneider, System Chief Operating Officer

CCHHS CFO: *[Signature]*
 John Cookinham, System Chief Financial Officer

CCHHS CEO: *[Signature]*
 Ram Raju, Chief Executive Officer

APPROVED

AUG 09 2012

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #
6

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
 • John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: <i>Patrick Dunne</i> Patrick Dunne, M.D., Interim Chairman, Department of Radiology, John H. Stroger, Jr., Hospital		EXECUTIVE SPONSOR: <i>C. Fegan</i> 7-30-12 Claudia, Fegan, M.D., Chief Medical Officer, CCHHS	
DATE: 07/09/2012		PRODUCT / SERVICE: Product - Radiopharmaceuticals	
TYPE OF REQUEST: Execute Contract		VENDOR / SUPPLIER: Triad Nuclear Pharmacy, Orlando, FL	
ACCOUNT 897-367 Stroger Hospital 891-367 Provident Hospital Total Cost:		FISCAL IMPACT: \$1,212,293.90 \$356,629.70 \$1,568,923.60	
GRANT FUNDED AMOUNT: N/A			
CONTRACT PERIOD: 08/01/2012 thru 07/30/2013		CONTRACT #: H12-72-066	
X	COMPETITIVE SELECTION METHODOLOGY: GPO DR0012		
	NON-COMPETITIVE SELECTION METHODOLOGY: N/A		

PRIOR CONTRACT HISTORY:
 The previous contract number H11-73-018 with Triad Nuclear Pharmacy was approved by the Cook County Health and Hospitals System Board of Directors on 05/26/2011 in the amount of \$1,662,082.90 for 12 months from 07/01/2011 through 07/30/2012. The Board was asked to amend the amount to \$1,853,162.60 in a memo sent on 07/15/2011.

NEW PROPOSAL JUSTIFICATION:
 The proposed agreement will provide the nuclear medicine departments with the necessary radiopharmaceuticals to continue to perform nuclear medicine studies on all appropriate patients. The selected vendor Triad Nuclear Pharmacy had serviced the department with high quality. They are also now a GPO vendor.

FINANCIAL BENEFIT: [Prior Cost versus New Cost]
 Savings calculation: N/A
 Percent: N/A

TERMS OF REQUEST:
 This is a request to execute contract number H12-72-066 in the amount of \$1,568,923.60 for a period of 12 months from 08/01/2012 thru 07/31/2013.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE?

ATTACHMENTS
 BID TABULATIONS: N/A
 CONTRACT COMPLIANCE MEMO: Pending

CCHHS COO: *[Signature]*
 Carol Schneider, System Chief Operating Officer

CCHHS CFO: *[Signature]*
 John Cookinham, System Chief Financial Officer

CCHHS CEO: *[Signature]*
 Ram Raju, Chief Executive Officer

APPROVED

AUG 09 2012

BY BOARD OF DIRECTORS OF THE COOK COUNTY HEALTH AND HOSPITALS SYSTEM

Request #
7

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: Donna Hart, Chief IT Operations Officer, CCHHS		EXECUTIVE SPONSOR: Dr. Bala Hota, Interim Chief Information Officer, CCHHS (BH)	
DATE: 06/28/2012		PRODUCT / SERVICE: AIX Mainframe Support and Maintenance	
TYPE OF REQUEST: Execute Contract		VENDOR / SUPPLIER: IBM Corporation, Chicago, IL	
ACCOUNT 890-601 CCHHS	FISCAL IMPACT \$1,026,894.89	GRANT FUNDED AMOUNT: N/A	
CONTRACT PERIOD: 08/01/2012 thru 07/31/2015		CONTRACT # H12-25-063	
COMPETITIVE SELECTION METHODOLOGY:			
<input checked="" type="checkbox"/> NON-COMPETITIVE SELECTION METHODOLOGY: Preferred Provider			
PRIOR CONTRACT HISTORY: This contract was originally awarded in the amount of \$52,740.49 for the period of 01/01/2009 thru 12/31/2011 then increased in the amount of \$62,871.11 and extended through 06/30/2012. The Cook County Health and Hospitals System Board of Directors approved a subsequent amendment and increase in the amount of \$285,297.64 on 11/19/2010. The total contract amount was \$400,909.24. The contract has funded technical support for mission critical infrastructure – mainframes that support the Cerner application and database servers.			
NEW PROPOSAL JUSTIFICATION: The IBM contract provides the maintenance and support of the AIX mainframe that runs the CCHHS Cerner application and interfaces with over 80 other hospital systems. The contract with IBM must be renewed to continue to receive critical support and maintenance.			
FINANCIAL BENEFIT: (Prior Cost versus New Cost) Savings Calculation: NA Percent: N/A			
TERMS OF REQUEST: This is a request to execute contract number H12-25-063 in the amount of \$1,026,894.89 for a period of 36 months from 08/01/2012 thru 07/31/2015.			
CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE?			
ATTACHMENTS VENDOR QUOTE: N/A CONTRACT COMPLIANCE MEMO: Pending		<div style="border: 2px solid black; padding: 10px; width: fit-content; margin: auto;"> <b style="font-size: 1.5em;">APPROVED AUG 09 2012 BY BOARD OF DIRECTORS OF THE COOK COUNTY HEALTH AND HOSPITALS SYSTEM </div>	
CCHHS COO: Carol Schneider, System Chief Operating Officer		Request # <div style="font-size: 1.5em; font-weight: bold;">8</div>	
CCHHS CFO: John Cookinham, System Chief Financial Officer			
CCHHS CEO: Ram Raju, Chief Executive Officer			

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
 • John H. Stroger, Jr. Hospital of Cook County • Oak Forest Hospital • Provident Hospital • Ruth M. Rothstein
 CORE Center •

Cook County Health & Hospitals System

AS AMENDED BOARD APPROVAL REQUEST

SPONSOR: Joanne Marcichow-Dulski, Laboratory Director, CCHHS		EXECUTIVE SPONSOR: Carol Schneider, System Chief Operating Officer, CCHHS	
DATE: 07/25/2012		PRODUCT / SERVICE: Service – Direct Delivery Services, Courier, Patient Samples	
TYPE OF REQUEST: Execute Contract		VENDOR / SUPPLIER: Medspeed,	
ACCOUNT: 897-228 Stroger	FISCAL IMPACT: \$559,200.00	GRANT FUNDED AMOUNT: N/A	
CONTRACT PERIOD: 08/01/2012 thru 07/31/2014 10/22/2012 thru 10/21/2014		CONTRACT NUMBER: H12-73-002	
X COMPETITIVE SELECTION METHODOLOGY: RFP – Multiple Provider-Single selection based on service match and cost			
NON-COMPETITIVE SELECTION METHODOLOGY: N/A			

PRIOR CONTRACT HISTORY:
 The prior contract was with Larson Express for 12 months from 04/01/2011 thru 03/31/2012 in the amount of \$144,394.05. It provided courier services to pick up patient samples and reports from Oak Forest and Provident Hospitals, the Juvenile Temporary Detention Center (JTDC), Cermak Laboratory and Ambulatory Clinic Health Network (ACHN) clinics. In addition, vendor delivers laboratory supplies to the ACHN clinics from Stroger Laboratory as scheduled. The contract was approved on 02/24/2011 by the Cook County Health and Hospitals System Board.

NEW PROPOSAL JUSTIFICATION:
 The proposed contract number H12-73-002 is the result of a Request for Proposal (RFP). There were 2 responders to this RFP. The proposals were reviewed by the Laboratory and Supply Chain Management. The evaluation of the submission was based on a criteria matrix. The matrix included critical criteria to support key performance indicators and financial impact. The selection was narrowed to Medspeed.

FINANCIAL BENEFIT: [Prior Costs versus New Cost]
Savings calculation: N/A
Percent: N/A

TERMS OF REQUEST:
 This request is to execute contract number H12-73-002 in the amount of \$559,200.00 ~~08/01/2012 thru 07/31/2014~~ **10/22/2012 thru 10/21/2014**

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

ATTACHMENTS
 BID TABULATIONS:
 CONTRACT COMPLIANCE MEMO: Pending

CCHHS CFO: John Cookinham, System Chief Financial Officer

CCHHS CEO: Ram Raju, Chief Executive Officer

APPROVED

AUG 09 2012

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #
9

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
 • John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

We Bring Health CARE to Your Community

Revised 03/01/2011

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: Robert Weinstein, M.D., Chairman, Department of Medicine, John H. Stroger, Jr. Hospital		EXECUTIVE SPONSOR: Carol Schneider, System Chief Operating Officer, CCHHS	
DATE: 07/23/2012		PRODUCT / SERVICE: Professional Services – Clinical Pharmacists (2)	
TYPE OF REQUEST: Execute Contract		VENDOR / SUPPLIER: Board of Trustees, University of Illinois Chicago, Chicago, IL	
ACCOUNT: 897-260	FISCAL IMPACT: \$455,816.20	GRANT FUNDED AMOUNT: N/A	
CONTRACT PERIOD: 09/01/2012 thru 08/31/2014		CONTRACT NUMBER: H12-73-034	
COMPETITIVE SELECTION METHODOLOGY:			
<input checked="" type="checkbox"/> NON-COMPETITIVE SELECTION METHODOLOGY: Preferred Provider			

PRIOR CONTRACT HISTORY:
 Contract number 08-41-268 was originally authorized by the Cook County Board on 05/07/2008 in the amount of \$413,782.00 for a period of 24 months from 07/01/2008 thru 06/30/2010. A renewal to the contract was approved by the Cook County Health and Hospitals System Board of Directors on 05/27/2010 in the amount of \$436,000 for a contract period of 24 months from 07/01/2010 thru 06/30/2012. An increase of \$36,333.34 and a two (2) month extension from 07/01/2012 thru 08/31/2012 was approved by the System Director, Supply Chain Management on 06/29/2012.


NEW PROPOSAL JUSTIFICATION:
 This contract provides professional services for two (2) clinical pharmacists trained in infectious diseases. The Pharmacists assist the Chair of the Anti-Infectives Committee and the Division of Infectious Diseases in overseeing and improving the use of anti-infective drugs, providing updates on the on-line 'Infection Treatment Guidelines', and participating in varied interventions directed towards improving antimicrobial use. Their input in other clinical implementations and pharmacy programs to our anti-infective and infection control strategies that are mandated by the Joint Commission, HCFA and CMS.

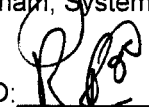
FINANCIAL BENEFIT: [Prior Costs versus New Cost]
Savings calculation: N/A
Percent: N/A

TERMS OF REQUEST:
 This request is to execute contract number H12-73-034 in the amount of \$455,816.20 from 09/01/2012 thru 08/31/2014.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Yes

ATTACHMENTS
 BID TABULATIONS: N/A
 CONTRACT COMPLIANCE MEMO: Yes

CCHHS CFO: 
 John Cookinham, System Chief Financial Officer

CCHHS CEO: 
 Ram Raju, Chief Executive Officer

APPROVED

 AUG 09 2012

 BY BOARD OF
 DIRECTORS OF THE COOK COUNTY
 HEALTH AND HOSPITALS SYSTEM

Request #
10

THE BOARD OF COMMISSIONERS

TONI PRECKWINKLE

PRESIDENT

EARLEAN COLLINS	1st Dist.	PETER M. SILVESTRI	9th Dist.
ROBERT STEELE	2nd Dist.	BRIDGET GAINER	10th Dist.
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WILLIAM M. BEAVERS	4th Dist.	JOHN A. FRITCHEY	12th Dist.
DEBORAH SIMS	5th Dist.	LARRY SUFFREDIN	13th Dist.
JOAN PATRICIA MURPHY	6th Dist.	GREGG GOSLIN	14th Dist.
JESUS G. SANCIA	7th Dist.	TIMOTHY D. SCHNEIDER	15th Dist.
EDWIN REYES	8th Dist.	JEFFREY R. TOBOLSKI	16th Dist.
		ELIZABETH ANN DODDY GORMAN	17th Dist.



COOK COUNTY
OFFICE OF CONTRACT COMPLIANCE

LAVERNE HALL
DIRECTOR

118 North Clark Street, Room 1020
Chicago, Illinois 60602-1304
TEL (312) 603-5502
FAX (312) 603-4547

July 17, 2012

Ms. Regina Besenhofer
System Director
Supply Chain Management
Cook County Health and Hospital System
1900 West Polk Street
Chicago, IL 60612

Re: Contract Number: #H12-73-034

Dear Ms. Besenhofer:

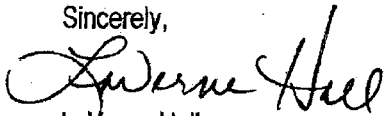
The following bid for the above referenced contract has been reviewed for compliance with the General Conditions regarding the Minority and Women Owned Business Enterprises Ordinance and has been found to be responsive to the Ordinance.

Contractor:	Board of Trustees, University of Illinois @ Chicago
Contract Amount:	\$455,816.20
Description:	Services – Professional Services (2 Clinical Pharmacists)

Exempt:

Board of Trustees, University of Illinois at Chicago, College of Pharmacy, is a not-for profit entity and exempt from Contract Compliance review.

Sincerely,


LaVerne Hall
Contract Compliance Director

LH/pgb



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Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: Torsten Muehl, Director, Physical, Occupational and Speech Therapy, CCHHS		EXECUTIVE SPONSOR: Carol Schneider, System Chief Operating Officer, CCHHS	
DATE: 03/21/2012		PRODUCT / SERVICE: Service - Contract Therapy Services	
TYPE OF REQUEST: Execute Contract		VENDOR / SUPPLIER: Kindred Rehab Services, Louisville, KY	
ACCOUNT FACILITY 897-275 Stroger 891-275 Provident 898-275 Oak Forest 240-275 Cermak 241-275 JTDC Total	FISCAL IMPACT \$3,285.00 \$360,000.00 \$4,500.00 \$57,000.00 \$3,000.00 \$427,785.00	GRANT FUNDED AMOUNT: N/A	
CONTRACT PERIOD: 6/30/2012 thru 6/29/2015		CONTRACT NUMBER H12-25-057	
<input checked="" type="checkbox"/> COMPETITIVE SELECTION METHODOLOGY: RFP: Multiple providers			
<input type="checkbox"/> NON-COMPETITIVE SELECTION METHODOLOGY:			

PRIOR CONTRACT HISTORY:
 The previous contract was sourced as an RFP and awarded by the Cook County Board of Commissioners on 03/18/2008 for the contract period of 03/30/2008 thru 03/20/2010. The agreement was approved for renewal by the Cook County Health and Hospitals System Board on 03/26/2010 for the period of 03/29/2012 thru 06/30/2012.

NEW PROPOSAL JUSTIFICATION:
 The Physical, Occupational and Speech Therapy departments of CCHHS affiliates are requesting to enter into a contract with Kindred Rehab Services to provide Physical, Occupational and Speech Therapy. There are five staffing vendors that were selected by the RFP Selection Committee utilizing a standard tabulation and scoring tool. Kindred Rehab Services is one of the five vendors selected.

FINANCIAL BENEFIT: [Prior Cost versus New Cost]
 Savings calculation: N/A
 Percent: N/A

TERMS OF REQUEST:
 This is a request to execute contract number H12-25-057 in an amount not to exceed \$1,000,000 for a period of 36 months from 06/30/2012 thru 06/29/2015.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE? Yes AUG 09 2012

ATTACHMENTS
 BID TABULATIONS: N/A
 CONTRACT COMPLIANCE MEMO: Yes

CCHHS CFO: John Cookinham
 John Cookinham, System Chief Financial Officer

CCHHS CEO: Ram Raju, M.P. / ER
 Ram Raju, Chief Executive Officer

APPROVED

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #
11

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
 • John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

THE BOARD OF COMMISSIONERS

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PRESIDENT

EARLEAN COLLINS	1st Dist.	PETER N. SILVESTRI	9th Dist.
ROBERT STEELE	2nd Dist.	BRIDGET GAINER	10th Dist.
JERRY BUTLER	3rd Dist.	JOHN P. DALEY	11th Dist.
WILLIAM M. BEAVERS	4th Dist.	JOHN A. FRITCHEY	12th Dist.
DEBORAH SIMS	5th Dist.	LARRY SUFFREDIN	13th Dist.
JUAN PATRICIA MURPHY	6th Dist.	GREGG GOSLIN	14th Dist.
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EDWIN REYES	8th Dist.	JEFFREY R. TOBOLSKI	16th Dist.
		ELIZABETH ANN DOODY GORMAN	17th Dist.



COOK COUNTY
OFFICE OF CONTRACT COMPLIANCE

LAVERNE HALL
DIRECTOR

118 North Clark Street, Room 1020
Chicago, Illinois 60602-1304
TEL (312) 603-5502
FAX (312) 603-4547

July 25, 2012

Ms. Regina Besenhofer
System Director
Supply Chain Management
Cook County Health and Hospital System
1900 West Polk Street
Chicago, IL 60612

Re: Contract No. H12-25-057(Revised)

Dear Ms. Besenhofer:

The following bid for the above referenced contract has been reviewed for compliance with the General Conditions regarding the Minority and Women Owned Business Enterprises Ordinance and has been found to be responsive to the Ordinance supporting a 25% Minority and 10% Women goal.

Contractor:	Kindred Rehab Services, Inc. d/b/a Rehab Care
Contract Amount:	\$427,785.00
Description:	Service - Staffing Support Services for Physical, Occupational and Speech Therapy

The vendor has demonstrated good faith efforts by committing to utilizing the following firms.

M/WBE	STATUS	Percentage of Participation
LSL Industries	MBE/CMSDC	Indirect
USA Datafax Brothers	WBE/CPUC	Indirect

Sincerely,

LaVerne Hall
Contract Compliance Administrator

LH/pgb



Printed on Recycled Paper

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: Rhonda Yates, System Director of Pharmacy Services, CCHHS		EXECUTIVE SPONSOR: Carol Schneider, System Chief Operating Officer, CCHHS	
DATE: 07/15/2012	PRODUCT / SERVICE: Service: Maintenance for Proprietary Pyxis Equipment (Systemwide)		
TYPE OF REQUEST: Execute Contract	VENDOR / SUPPLIER: Carefusion Solutions, LLC San Diego, CA		
ACCOUNT: 890-637 CCHHS	FISCAL IMPACT: \$174,288.00	GRANT FUNDED AMOUNT: N/A	
CONTRACT PERIOD: 03/01/2012 thru 02/28/2013		CONTRACT NUMBER: H12-73-024	
COMPETITIVE SELECTION METHODOLOGY:			
<input checked="" type="checkbox"/> NON-COMPETITIVE SELECTION METHODOLOGY: Preferred Provider			

PRIOR CONTRACT HISTORY:
 This contract number H10-25-128 was awarded by the Cook County Health & Hospitals System Board of Directors on 06/24/2011 for a one year period from 06/24/2011 thru 06/23/2012. The contract was for Maintenance and Support Services for the Proprietary Pyxis equipment located at Stroger Hospital, Provident Hospital, Cermak Health Services and Oak Forest Health Center.

NEW PROPOSAL JUSTIFICATION:
 This contract is necessary for maintenance of the Pyxis drug dispensing equipment which resides on the nursing units of the facilities. It stores and controls the dispensing of pharmaceuticals and narcotics which are floor stock. In order for drugs to be taken from these devices, a patient is required to have a pre-existing order except for specially designated drugs which are needed for emergencies. In addition, nurses removing the drugs must use their unique identification code to gain access. Carefusion is the only source for maintenance of this equipment.

FINANCIAL BENEFIT: [Prior Costs versus New Cost]
 Savings calculation: N/A
 Percent: N/A

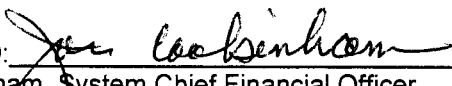
TERMS OF REQUEST:
 This request is to execute contract number H12-73-024 in the amount of \$174,288.00 for a twelve (12) month period from 03/01/2012 thru 02/28/2013.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending


ATTACHMENTS

BID TABULATIONS: N/A

CONTRACT COMPLIANCE MEMO: Pending

CCHHS CFO: 

John Cookinham, System Chief Financial Officer

CCHHS CEO: 

Ram Raju, Chief Executive Officer

APPROVED

AUG 09 2012

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #

12

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
 • John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: <i>Enrique Martinez</i> Enrique Martinez, MD, CMO, Interim COO Ambulatory and Community Health Network		EXECUTIVE SPONSOR: <i>Carol Schneider</i> Carol Schneider, System Chief Operating Officer	
DATE: 07/11/2012		PRODUCT / SERVICE: Maintenance & Repair Services for Heating, Ventilating and Air Conditioning (HVAC) System	
TYPE OF REQUEST: Award & Execute Contract		VENDOR / SUPPLIER: A.M.C. Mechanical, Inc., Orland Park, IL	
ACCOUNT: 893-450 ACHN		FISCAL IMPACT: \$249,120.00	
GRANT FUNDED AMOUNT: N/A		CONTRACT PERIOD: 08/01/2012 thru 07/31/2014	
CONTRACT NUMBER: H12-72-038		CONTRACT NUMBER: H12-72-038	
<input checked="" type="checkbox"/>	COMPETITIVE SELECTION METHODOLOGY: RFP: H120014		
<input type="checkbox"/>	NON-COMPETITIVE SELECTION METHODOLOGY:		

PRIOR CONTRACT HISTORY:
 The previous contract number H09-73-055 was awarded to A.M.C. Mechanical, Inc on 04/08/2010 for a period of 24 months from 05/06/2010 through 05/05/2012 as the lowest bidder.

NEW PROPOSAL JUSTIFICATION:
 This RFP/Contract is for preventive maintenance and repair services for heating, ventilating and air conditioning (HVAC) systems for the Ambulatory and Community Health Network stand alone clinics.

FINANCIAL BENEFIT: [Prior Costs versus New Cost]
 Savings calculation: N/A
 Percent: N/A

TERMS OF REQUEST:
 This is a request to award and execute contract number H12-72-038 in the amount of \$249,120.00 for a period of 24 months from 08/01/2012 thru 07/31/2014.

CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: Pending

ATTACHMENTS
 BID TABULATIONS: N/A
 CONTRACT COMPLIANCE MEMO: Pending

CCHHS CFO: *John Cookinham*
 John Cookinham, System Chief Financial Officer

CCHHS CEO: *Ram Raju*
 Ram Raju, Chief Executive Officer

APPROVED

AUG 09 2012

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #
13

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •
 • John H. Stroger, Jr. Hospital of Cook County • Oak Forest Health Center • Provident Hospital • Ruth M. Rothstein CORE Center •

Cook County Health and Hospitals System
Minutes of the Annual Meeting
of the Board of Directors
August 9, 2012

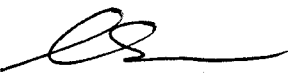
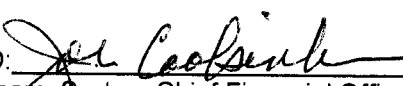
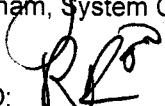
ATTACHMENT #3

COOK COUNTY HEALTH AND HOSPITALS SYSTEM
ITEM V(C)
AUGUST 9, 2012 BOARD OF DIRECTORS MEETING
PROPOSED ACADEMIC AFFILIATION AGREEMENTS

Request #	Vendor	Service	Fiscal Impact	Affiliate / System	Begins on Page #
Renew Program Addendum					
1	Midwestern University	Service - Surgery / Orthopedic Surgery Resident services	\$190,954.00	SHCC	2

Cook County Health & Hospitals System

BOARD APPROVAL REQUEST

SPONSOR: Richard Keen, M.D., Chairman, Department of Surgery, CCHHS John O'Brien, M.D., Chairman of Planning, Education and Research, CCHHS		EXECUTIVE SPONSOR: Terry Mason, M.D. System Chief Medical Officer, CCHHS
DATE: 07/20/2012	PRODUCT / SERVICE: Service – Surgery/Orthopedic Surgery Resident Services	
TYPE OF REQUEST: Renew Program Addendum	VENDOR / SUPPLIER: Midwestern University, Downers Grove, IL	
ACCOUNT: 897-236	FISCAL IMPACT: \$190,954.00	GRANT FUNDED AMOUNT: N/A
CONTRACT PERIOD: 07/01/2012 thru 06/30/2013		CONTRACT NUMBER: H12-25-103
COMPETITIVE SELECTION METHODOLOGY:		
<input checked="" type="checkbox"/> NON-COMPETITIVE SELECTION METHODOLOGY: Preferred Provider		
PRIOR CONTRACT HISTORY: This is a Program Addendum to Cooperative Educational Master Agreement between Midwestern University and Stroger Hospital contract number 07-41-361 which has been authorized by the Cook County Board. Midwestern University has been providing these services since 2007.		
NEW PROPOSAL JUSTIFICATION: This Program Addendum to the CEMA renewed this year allows for the continuation of Midwestern University Orthopedic surgery residency services at JSHCC. JSHCC provides salary support for the clinical activities of 1.0 FTE PGY2 resident and 1.0 FTE PGY4 resident who rotates at JHSSC at all times. This agreement was reviewed by Director Lyne on June 15, 2012		
FINANCIAL BENEFIT: [Prior Cost versus New Cost] Savings calculation: N/A Percent: N/A		
TERMS OF REQUEST: This is a request to renew program addendum and execute contract number H12-25-103 in the amount of \$190,954.00 for a period of 12 months from 07/01/2012 thru 06/30/2013.		
CONTRACT COMPLIANCE HAS FOUND THIS CONTRACT RESPONSIVE: N/A		
ATTACHMENTS BID TABULATIONS: CONTRACT COMPLIANCE MEMO: N/A		
CCHHS COO:  Carol Schneider, System Chief Operating Officer		
CCHHS CFO:  John Cookinham, System Chief Financial Officer		
CCHHS CEO:  Ram Raju, Chief Executive Officer		

APPROVED

AUG 09 2012

BY BOARD OF
DIRECTORS OF THE COOK COUNTY
HEALTH AND HOSPITALS SYSTEM

Request #
1

Cook County Health and Hospitals System
Minutes of the Annual Meeting
of the Board of Directors
August 9, 2012

ATTACHMENT #4

New Board Member Orientation Sessions

July/August 2012



BOARD ORIENTATION - JULY/AUGUST 2012

PACKET OF MATERIALS INCLUDED INFORMATION

ON THE FOLLOWING SUBJECTS :

- I. General Information**
- II. Governing Board**
- III. Medical Staff**
- IV. Quality Structure and Plans/Initiatives**
- V. Office of Corporate Compliance**
- VI. Office of Internal Auditor**
- VII. Office of the Cook County Independent Inspector General (OIIG)**
- VIII. Affiliations and Agreements**
- IX. Cook County Health Foundation**
- X. Appendix**

BOARD ORIENTATION

Sections covered at first session

I. General Information

A. System

- i. System Programs and Services
 - a. Website – to access information on consumer, patient, community and employee programs and services

B. Hospitals and Affiliates – History, Programs and Services

- i. Ambulatory and Community Health Network of Cook County
- ii. Cermak Health Services of Cook County
- iii. Cook County Department of Public Health
 - a. 2010 Annual Report – see Appendix
 - b. 2010 Annual Tuberculosis Report – see Appendix
- iv. John H. Stroger, Jr. Hospital of Cook County
- v. Oak Forest Health Center
- vi. Provident Hospital of Cook County
- vii. Ruth M. Rothstein CORE Center of Cook County

C. Articles of Incorporation – addressed by the following documents (for full versions of documents, see Section II(A) and (B))

- i. Cook County Enabling Ordinance
- ii. Rules of the Board

D. Strategic Plan

- i. CCHHS Strategic Plan and Five Year Financial Forecast: Vision 2015 (approved July 2010) – see Appendix
 - a. Vision Statement
 - b. Mission Statement
 - c. Core Goals

BOARD ORIENTATION

Sections covered at first session

I. General Information (continued)

E. Budget and Finance

- i. Overview of tentative FY2013 Budget approval schedule
- ii. FY2012 CCHHS Budget Summary – see Appendix
- iii. CCHHS Financial Statements
 - a. Monthly Financial Reports (example included– see Appendix)
 - b. Annual Comprehensive Audited Financial Statement of Cook County, containing CCHHS Financial Statements and Management Letter for the fiscal year (prepared by external auditor)

F. Management and Administration

- i. Chief Executive Officer (CEO)
 - a. Position Description
 - b. Annual Goals
 - c. Specific authority conferred to CEO through System Board Resolution
 - 1. Authority to execute non-procurement contracts (R-09-01)
 - 2. Authority to execute non-procurement contracts, including those with indemnification agreements (R-12-06)
 - 3. Authority regarding the review and execution of clinical training agreements (R-12-14)

G. Leadership Organization

- i. System Leadership Organizational Chart
- ii. Hospital/Affiliate Organizational Charts
 - a. Ambulatory and Community Health Network of Cook County
 - b. Cermak Health Services of Cook County
 - c. Cook County Department of Public Health
 - d. John H. Stroger, Jr. Hospital of Cook County
 - e. Oak Forest Health Center
 - f. Provident Hospital of Cook County
 - g. Ruth M. Rothstein CORE Center of Cook County

BOARD ORIENTATION

Sections covered at first session

I. General Information (continued)

H. CCHHS Policies/Rules (see Appendix)

- i. Rules regarding personnel
 - a. CCHHS Personnel Rules (effective 9/30/2011)
 - 1. Overview of the Office of the Cook County Compliance Administrator (re: Shakman)
 - b. CCHHS Severance Policy
 - c. CCHHS Standards of Conduct
 - d. CCHHS Dual Employment Policy
- ii. Policies/ Rules - Other
 - a. CCHHS Procurement Policy

II. Governing Board

A. Enabling Ordinance (see Appendix) - including, but not limited to the following information:

- i. Board Duties and Responsibilities
- ii. Terms of the Board Members

B. Rules of the Board (see Appendix) – including, but not limited to the following information:

- i. Position descriptions – Chair and Vice Chair
- ii. Standing Committees and Membership

C. Meetings of the Board and Committees

- i. Board Calendar
- ii. General Meeting Information
 - a. Website: Governance Section – containing information on the Board Members, Committees, meeting schedules and documents

BOARD ORIENTATION

Sections covered at first session

II. Governing Board (continued)

D. Additional Information

- i. Contacts – Health System Board
- ii. Illinois Open Meetings Act – see Appendix
 - a. Training - Required annually for all Board members
 - b. Additional information – communications between Board members
 - c. Attendance at meetings by Directors by a means other than a physical presence
- iii. Board Education – listing of previous topics presented to the Board
- iv. History of CCHHS and its Board of Directors

E. Orientation for New Members

- i. Identification Badge Information
- ii. Tours of System facilities
- iii. Parking on Stroger Hospital Campus
- iv. Board Member Mentoring Program
- v. Board Member Annual Training, Certification and Filing of Required Documents Checklist
- vi. Member Orientation Attestation Statement

Additional Information

An electronic copy of the Orientation Packet (and Appendix with reference materials) will be sent electronically to all Directors.

Hard copies of these materials are available through the Secretary's Office, upon request.

Future Board Education items are planned for upcoming Board Meetings on the following topics referenced in the Packet:

- **Open Meetings Act Training**
- **Unlawful Political Discrimination**
- **Overview of the Office of the Cook County Independent Inspector General (OIIG)**

Cook County Health and Hospitals System
Minutes of the Annual Meeting
of the Board of Directors
August 9, 2012

ATTACHMENT #5



RAM RAJU, MD, MBA, FACHE, FACS
CHIEF EXECUTIVE OFFICER
COOK COUNTY HEALTH AND HOSPITALS SYSTEM
REPORT TO THE BOARD OF DIRECTORS
August 9, 2012

BUDGET

The FY2012 revenue budget included approximately \$99,000,000 of one time only sources of revenue. The revenue estimates for FY2013 are based on the experience of FY2012 and an estimate for the capitation revenue that the 1115 Wavier Demonstration Project would provide. In FY2012 there are changes being made to the Cerner system that will help capture more charges to increase patient fee revenue in FY2012 and FY2013.

The FY2013 budget includes expenses for the provision of services under the 1115 Wavier Demonstration Project. CCHHS Leadership is reviewing all other appropriation requests to look for savings. In FY2013 there will be a major effort to reduce supply chain expenditures through the use and implementation of the GHX contract management system. Additional staff are being recruited to reduce the use of agency labor and overtime compensation.

1115 WAIVER

Since the Section 1115 Waiver Demonstration Project proposal was formally submitted in January 2012, CMS ("the Centers for Medicare and Medicaid Services") appears seriously engaged in the proposal. Three telephone conferences since July 13th have explored substantive CMS questions in detail with an enlarged CMS review team.

Our view is that CCHHS/HFS ("Illinois Department of Healthcare and Family services") have raised their credibility with CMS by responding in depth to CMS questions, both orally and in writing. CCHHS/HFS consistently have demonstrated that they have thoughtfully anticipated and addressed issues of high

concern to CMS, e.g., enrollment ramp-up estimates, methodology for estimating per member per month (PMPM) reimbursement, amending existing intergovernmental agreements for conformance with the waiver, etc.

CCHHS, with support from HFS, continues to reiterate the importance of waiver approval for our patients, for the health system, and for Cook County, particularly as budgeting for FY2013 has begun.

OAK FOREST HEALTH CENTER

The Capital Project Committee continues to make progress in the planning of the Oak Forest Health Center. The demolition/construction bid package was posted on July 6, 2012 and the bid opening was July 19, 2012. On July 24, 2012 the Cook County Board of Commissioners approved the request to execute a contract with The Lombard Company for the renovation of the ground floor of the E Building. Construction is scheduled to begin in August with an expected completion date by December 2012.

LOGAN SQUARE CLINIC

The Logan Square renovation project consisted of converting an existing WIC space that was no longer used into the three exam rooms and one existing storage room into an office for a social worker. The project was completed in 45 days.

PUBLIC HEALTH UPDATE

Cook County Department of Public Health continues on its path toward accreditation with document selection to demonstrate its achievement of the standards and measures of the Public Health Accreditation Board in process. Charters are in process for the internal Quality Committee and the Policy Committee. Demonstration projects funded through the Communities Putting Prevention to Work (CPPW) are in the final phases of completion and projects are being reviewed for sustainability through Community Transformation Grant (CTG) funding from the federal government. The Community Preparedness and Coordination Unit which is responsible for public health emergency preparedness activities was reviewed against standards set by the Centers for Disease Control and Prevention on June 8, 2012 and received a score of 100% improving from the last review of 97%. Since initiating the registration process to comply with the Cottage Food Act, four (4) cottage food vendor registrations

were processed. The Environmental Health Services Unit continued their seasonal activities of vector surveillance activities for the West Nile Virus and public swimming pool inspections. The Communicable Disease Unit is investigating two (2) reported cases of West Nile Virus illness in suburban Cook County. These were the first human cases reported in the state. The unusually hot, dry summer has moved the typical timeline for human cases from August to July.

RECOGNITION

National Cancer Survivors Day

National Cancer Survivors Day is an annual celebration traditionally held on the first Sunday in June. On Sunday, June 3, 2012 the celebration in Stroger Hospital's cafeteria hosted close to 500 guests – the largest group yet. The program featured patient testimonials, musical entertainment and food. I would like to thank the co-chairs of the Cancer Survivors Day Committee Drs. Margaret Telfer and Rose Catachatourian and the various departments throughout the hospital that contributed to the planning and preparation of this celebration. Most importantly I would like to acknowledge our patients, our cancer survivors and their families for they are an inspiration to us all.

John H. Stroger Hospital is Approved for Accreditation for their Post Graduate Year One (PGY-1) Pharmacy Residency Training Program

On March 2, 2012 at the American Society of Health-System Pharmacist Association Commission on Credentialing meeting, John H Stroger Jr. Hospital Department of Pharmacy was approved for accreditation for three years for their Post Graduate Year One (PGY-1) Pharmacy Residency Training program. The PGY-1 pharmacy residency training program affords a fertile environment for accelerating growth beyond entry-level professional skills. Through a supervised practice under the guidance of model Cook County Health and Hospitals System pharmacy practitioners, we are able to make a significant contribution to the profession of pharmacy and increase the visibility of our organization.

Pharmacists who have completed the John H Stroger Jr. Hospital PGY1 pharmacy residency training program are Suhail Alhreish (2010), Mindy Joseph (2012), Tasany Laszard (2011), Anne Navaleza (2010), Julio Reboloedo (2012) and Mansi Shah (2011).

Oak Forest Mail Order Prescription Service Implements Changes to Improve Patient Service

In the latter part of 2011, Oak Forest Central Fill Pharmacy began providing mail order prescription services to the patients of Cook County. This additional service offering had a significant impact on the pharmacy staff and the patients they served. Keeping true to the department's vision of being responsive to the patient's needs, the pharmacy management team recently implemented a Rapid Improvement Event to decrease turnaround time for mail order prescription processing. The changes had a positive impact on the mail order prescription service and processing time for mail order prescriptions was significantly improved. Patients who utilize the mail order prescription service can now expect to receive their prescription within three business days. Please join us in congratulating the pharmacy department on their achievements.

Internal Promotion

I would like to share the story of one of our new nurses, Ms. Louisa Ford. Ms. Ford was a Patient Care Attendant who has been promoted to a Clinical Nurse. I would like to acknowledge Ms. Ford's loyalty to the organization and her initiative in pursuing educational opportunities that support the mission of the Health System. We are invested in her success as a professional Registered Nurse and anticipate that she will continue to grow both personally and professionally with the Cook County Health & Hospitals System.

Patient Thank You

George Talge has been with with Cook County and Stroger Hospital for over forty years. Dr. Talge was initially a technologist, then for many years the Director of the School of Radiologic Technology and for the past 10 years the Administrator of CT and MRI. A stroke patient that has to come to the Radiology Department for MRIs/CTs and occasionally x-rays wrote that "each time that they come Dr. Talge is always there to greet patients and he recognizes me. He is pleasant, and ready to offer help. He talks to me and calms me down before my test. He assures me that everything will be okay. He is wonderful, very caring and concerned for the patients. He is an asset to Stroger Hospital." We thank Dr. Talge, for his long time commitment to not only the quality of the care delivered but the care with which it is delivered.

Cook County Health and Hospitals System
Minutes of the Annual Meeting
of the Board of Directors
August 9, 2012

ATTACHMENT #6

THE BOARD OF COMMISSIONERS

TONI PRECKWINKLE

PRESIDENT

EARLEAN COLLINS	1st Dist.	PETER N. SILVESTRI	9th Dist.
ROBERT STEELE	2nd Dist.	BRIDGET GAINER	10th Dist.
JERRY BUTLER	3rd Dist.	JOHN P. DALEY	11th Dist.
WILLIAM M. BEAVERS	4th Dist.	JOHN A. FRITCHEY	12th Dist.
DEBORAH SIMS	5th Dist.	LARRY SUFFREDIN	13th Dist.
JOAN PATRICIA MURPHY	6th Dist.	GREGG GOSLIN	14th Dist.
JESUS G. GARCIA	7th Dist.	TIMOTHY D. SCHNEIDER	15th Dist.
EDWIN REYES	8th Dist.	JEFFREY R. TOBOLSKI	16th Dist.
		ELIZABETH "LIZ" DODDY GORMAN	17th Dist.



COOK COUNTY
BUREAU OF ECONOMIC DEVELOPMENT

ANNA B. ASHCRAFT, J.D.

DIRECTOR

REAL ESTATE MANAGEMENT DIVISION

George W. Dunne Cook County Office Building
69 W. Washington, Suite 3000
Chicago, Illinois 60602-4053
TEL: (312) 603-0040
FAX: (312) 603-9840

Transmitting a Communication, dated July 11, 2012 from

ANNA ASHCRAFT, Director, Real Estate Management Division

Respectfully requesting approval of a First Amendment to Intergovernmental Agreement between the County of Cook and the Forest Preserve District of Cook County.

By Resolution 09-R-498, the Cook County Board authorized conveyance of land adjacent to the Oak Forest Health Center Campus to the Forest Preserve District of Cook County (the "District"), and a joint planning initiative for the purpose of preserving and memorializing the history of the County's ownership of the land, and providing for cooperation in the development of the preserve in harmony with the continued use of the Oak Forest Health Center Campus (the "Campus").

On July 12, 2011, the County Board authorized an Intergovernmental Agreement (the "IGA") between Cook County and the District to implement this joint planning initiative. Pursuant to the IGA, a consultant was retained to develop a Master Plan. This Amendment provides for phase 1 of the implementation of the Master Plan, and public access to the Preserve as early as autumn 2012. Actions authorized are as follows:

1. The new preserve (the "Oak Forest Heritage Preserve") will be accessed through the main entrance to the Oak Forest Health Center. The District will be permitted to place signage directing visitors to the Preserve, at locations to be agreed upon by the Cook County Real Estate Management Division in conjunction with the Cook County Health and Hospitals System ("CCHHS").
2. An area for parking on the Campus for District patrons has been agreed upon in conjunction with CCHHS. This parking may be temporary, depending upon the location of a future visitors center and the needs of the Health Center.
3. CCHHS will refrain from mowing certain areas of the Campus during the remainder of 2012 and during 2013, as necessary, in order to allow regeneration of existing seed banks. If the District determines that an oak savannah ecosystem will likely regenerate in such areas, the parties will negotiate an agreement or arrangement for development of such ecosystem.
4. In conjunction with CCHHS, the Real Estate Management Division and the District will work cooperatively to identify a structure or an area in a structure on the Campus for use as a visitors center, and to develop a plan for appropriate funding and staffing.
5. The Real Estate Management Division will continue to work with the District and CCHHS on phase 2 of the Master Plan planning process.

Fiscal Impact: None

This Amendment was approved by the Cook County Board on July 10, 2012 and will be submitted for approval by the Forest Preserve District Board of Commissioners at the next available meeting.

Approval recommended.







Maintain current
no-mow mowing
pattern as
identified by red
dashed lines

New no-mow area #2

New no-mow area #1

New no-mow area #3

Google earth

Eye alt 4199 ft

© 2012 Google

Imagery Date: 3/12/2012

Cook County Health and Hospitals System
Minutes of the Annual Meeting
of the Board of Directors
August 9, 2012

ATTACHMENT #7

John H. Stroger, Jr. Hospital of Cook County



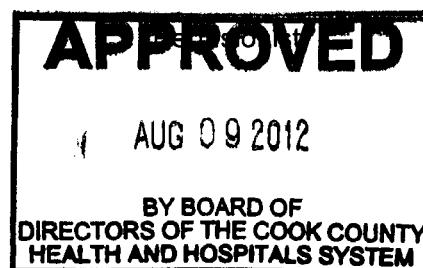
Medical Staff Appointments/Reappointments and Non-Medical Staff Action Items Subject to Approval by the Board of Directors of the Cook County Health and Hospitals Systems

INITIAL APPOINTMENT APPLICATIONS

Abiona, Titilayo, MD Appointment Effective:	Family Medicine August 9, 2012, thru August 8, 2014	Active Physician
Green, Maya, I, MD Appointment Effective:	Family Medicine/Core August 9, 2012, thru August 8, 2014	Active Physician
Hong, Augustine, MD Appointment Effective:	Surgery/Ophthalmology August 9, 2012, thru August 8, 2014	Service Physician
Khosropour, Andrea, MD Appointment Effective:	Family Medicine August 9, 2012, thru August 8, 2014	Active Physician
Laguerre, Immirne, MD Appointment Effective:	Family Medicine August 9, 2012, thru August 8, 2014	Active Physician
Lahijani, Shelia, MD Appointment Effective:	Psychiatry August 9, 2012, thru August 8, 2014	Service Physician
Lyn, Whitney, MD Appointment Effective:	Family Medicine August 9, 2012, thru August 8, 2014	Active Physician
Maw, Anna Myint, MD Appointment Effective:	Medicine/Hospital Medicine August 9, 2012, thru August 8, 2014	Voluntary Physician
Norberg, Josie, MD Appointment Effective:	Family Medicine August 9, 2012, thru August 8, 2014	Active Physician
Sethi, Puja, MD Appointment Effective:	Family Medicine August 9, 2012, thru August 8, 2014	Active Physician

INITIAL PRIVILEGES FOR NON MEDICAL STAFF

Richman, Joel, PhD Appointment Effective:	Psychiatry/Child Adolescent August 9, 2012, thru August 8, 2014	Clinical Psychologist
Woods, Robert, PsyD Appointment Effective:	Psychiatry/Juvenile August 9, 2012, thru August 8, 2014	Clinical Psychologist
Julie Collins, CCP Appointment Effective:	Surgery/Cardiothoracic August 9, 2012, thru August 8, 2014	



REAPPOINTMENT APPLICATIONS

Department of Anesthesiology

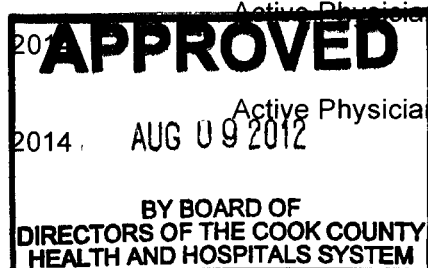
Al-Jindi, Piotr, MD	Trauma	Active Physician
Reappointment Effective:	August 26, 2012 thru August 25, 2014	
Kolesnikov, Igor, MD	Anesthesia	Active Physician
Reappointment Effective:	August 26, 2012 thru August 25, 2014	
Mohammad, Reza, MD	Adult Anesthesia	Active Physician
Reappointment Effective:	August 26, 2012 thru August 25, 2014	

Department of Correctional Health Services

Prozorovsky, Thomas, DDS	Dentistry	Active Dentist
Reappointment Effective:	August 9, 2012, thru August 8, 2014	
Zawitz, Chad, MD	Medicine	Active Physician
Reappointment Effective:	August 9, 2012, thru August 8, 2014	

Department of Medicine

Aluen-Metzner, Irene, MD	General Medicine	Active Physician
Reappointment Effective:	August 9, 2012, thru August 8, 2014	
Cohen, Mardge H., MD	General Medicine	Voluntary Physician
Reappointment Effective:	August 9, 2012, thru August 8, 2014	
Conway, Terrence J., MD	General Medicine	Voluntary Physician
Reappointment Effective:	August 9, 2012, thru August 8, 2014	
Ezike, Chukwemeka, MD	ACHN	Active Physician
Reappointment Effective:	August 9, 2012, thru August 8, 2014	
Gordon, Melanie, MD	General Medicine	Active Physician
Reappointment Effective:	August 9, 2012, thru August 8, 2014	
Joshi, Amit J., MD	Nephrology	Active Physician
Reappointment Effective:	August 9, 2012, thru August 8, 2014	
Lemon, Maurice R., MD	General Medicine	Voluntary Physician
Reappointment Effective:	August 9, 2012, thru August 8, 2014	
Licht, Sherry G., MD	General Medicine	Active Physician
Reappointment Effective:	August 9, 2012, thru August 8, 2014	
Pierre-Louis, Serge J.C., MD	Neurology	Active Physician
Reappointment Effective:	August 9, 2012, thru August 8, 2014	
Samuel, Jacob, MD	Pulmonary Critical Care	Active Physician
Reappointment Effective:	August 9, 2012, thru August 8, 2014	



John H. Stroger, Jr. Hospital of Cook County
Reappointment Applications (continued)

Department of Pediatrics

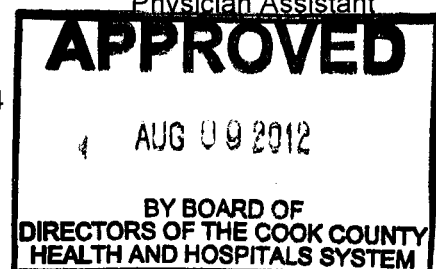
Soter, Demetra, MD		Honorary Physician
Reappointment Effective:	August 9, 2012, thru August 8, 2014	

Department of Surgery

Blumetti, Jennifer, MD	Colon Rectal	Active Physician
Reappointment Effective:	August 26, 2012 thru August 25, 2014	
Conley, David, MD	Otolaryngology	Active Physician
Reappointment Effective:	August 9, 2012, thru August 8, 2014	
Greagor, John, MD	Surgical Oncology	Voluntary Physician
Reappointment Effective:	August 9, 2012, thru August 8, 2014	
Hasan, Jafar, MD	Plastics	Active Physician
Reappointment Effective:	August 9, 2012, thru August 8, 2014	
Heffez, Leslie, DDS	Oral/Max	Voluntary Dentist
Reappointment Effective:	August 9, 2012, thru August 8, 2014	
Hollowell, Courtney, MD	Urology	Active Physician
Reappointment Effective:	August 9, 2012, thru August 8, 2014	
Lygizos, Nicholas, MD	Otolaryngology	Active Physician
Reappointment Effective:	August 9, 2012, thru August 8, 2014	

Renewal of Privileges for Non-Medical Staff:

Altez, Carlos C., PA-C	Correctional Health Services	Physician Assistant
With Yu, Yan K., DO		
Alternate Baker, Terrance P., MD		
Effective:	August 09, 2012 thru August 08, 2014	
Badillo, Isabelle K., PA-C	Emergency Medicine	Physician Assistant
With Lewis, Trevor, MD		
Alternate Guerrero, Pilar, MD		
Effective:	August 09, 2012 thru August 08, 2014	
Falola, Eto I., CNP	Ob/Gyne	Nurse Practitioner
With Malapati, Radha, MD		
Effective:	August 09, 2012 thru August 08, 2014	
Martinez, Salvador PA-C	Correctional Health Services	Physician Assistant
With Richardson, Stamatia MD		
Alternate Mansour, Mohamed MD		
Effective:	August 09, 2012 thru August 08, 2014	

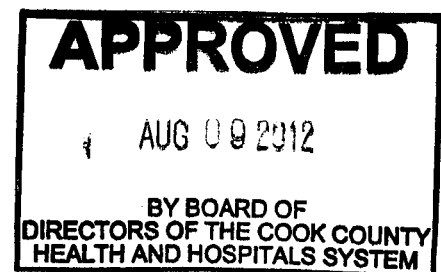


John H. Stroger, Jr. Hospital of Cook County
Renewal of Privileges for Non-Medical Staff (continued)

Mathew, Lizamma, CNP With Khadra, Suhail, MD Effective:	Medicine August 09, 2012 thru August 08, 2014	Nurse Practitioner
Naftzger-Kang, Lisa A., CNP With Cintron, Jose R., MD Effective:	Surgery August 09, 2012 thru August 08, 2014	Nurse Practitioner
Stadnicki, Christopher R., PA-C With Bonaparte, Katina M., MD Alternate De Funiak, Andrew Q., MD Effective:	Correctional Health Services August 09, 2012 thru August 08, 2014	Physician Assistant

Status Changes With No Change In Privileges

Larsen, Camilla, MD	Family Medicine	From: Active Physician	To: Voluntary Physician
Ray, Vera, MD	Pathology	From: Affiliate Physician	To: Voluntary Physician





Provident Hospital of Cook County

Medical Staff Reappointments and Non-Medical Staff Action Items Subject to Approval by the Board of Directors of the Cook County Health and Hospitals Systems

INITIAL APPOINTMENT APPLICATIONS

Kakaiya, Rameshchandra, MD Appointment Effective:	Pathology August 9, 2012, thru August 8, 2014	Affiliate Physician
Papari, Mona, MD Appointment Effective:	Pathology August 9, 2012, thru August 8, 2014	Affiliate Physician
Sekosan, Marin, MD Appointment Effective:	Pathology August 9, 2012, thru August 8, 2014	Active Physician

REAPPOINTMENT APPLICATIONS

Department of Emergency Medicine

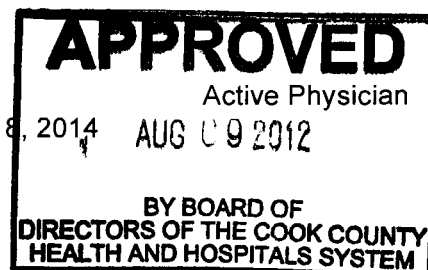
Ampalloor, Sheba, MD Reappointment Effective:	Emergency Medicine August 9, 2012 thru August 8, 2014	Active Physician
Colbert, Christopher, DO Reappointment Effective:	Emergency Medicine August 9, 2012, thru August 8, 2014	Active Physician
Smith, Bridgette, DO Reappointment Effective:	Emergency Medicine August 9, 2012 thru August 8, 2014	Active Physician

Department of Family Medicine

Love, Abigail, MD Reappointment Effective:	Family Medicine August 9, 2012 thru August 8, 2014	Active Physician
McIntyre, Jessica, MD Reappointment Effective:	Family Medicine August 9, 2012 thru August 8, 2014	Active Physician
Paul, Reena, MD Reappointment Effective:	Family Medicine August 9, 2012 thru August 8, 2014	Active Physician

Department of OB/Gyn

Hansbrough, Valerie, MD Reappointment Effective:	Ob/Gyn August 9, 2012, thru August 8, 2014	Active Physician
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Provident Hospital of Cook County
Reappointment Applications (continued)

Department of Surgery

Canning, John, MD Reappointment Effective:	Urology August 9, 2012 thru August 8, 2014	Voluntary Physician
Hasan, Jafar, MD Reappointment Effective:	Plastics August 9, 2012 thru August 8, 2014	Affiliate Physician
Hollowell, Courtney, MD Reappointment Effective:	Urology August 9, 2012 thru August 8, 2014	Affiliate Physician
Komar, Thomas, MD Reappointment Effective:	General August 9, 2012 thru August 8, 2014	Affiliate Physician
Valentino, Daniel, MD Reappointment Effective:	General August 25, 2012 thru August 24, 2014	Affiliate Physician

Non-Medical Staff Renewal of Privileges:

Fung, Sharon C., CNS With Mallick, Naveed K., MD Effective:	Internal Medicine August 09, 2012 thru July 20, 2014	Clinical Nurse Specialist
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Status Changes With No Change In Privileges

Larsen, Camilla, MD	Family Medicine	From: Active Physician	To: Voluntary Physician
Ray, Vera, MD	Pathology	From: Active Physician	To: Voluntary Physician

